



December 16, 2020

[REDACTED]
[REDACTED]
Columbia University - Facilities and Operations Department
[REDACTED]

New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

A handwritten signature in black ink, appearing to read "S. Sommer".

Steven H. Sommer
Executive General Manager, Construction
President

Lend Lease (US) Construction LMB Inc.
200 Park Avenue, 9th Floor, New York, NY 10166 www.lendlease.com
T 212 592 6800 F 212 592 6988

SKANSKA

Skanska USA Building Inc.
Columbia University
University Forum Project
659 West 131st Street
New York, NY 10027

December 23, 2020

[REDACTED]
Columbia University

[REDACTED]
New York, NY 10027

RE: Columbia University Manhattanville MWL Certification
The Forum Project
Quarter Ending September 30, 2020

Dear [REDACTED]

On behalf of Skanska USA, I hereby certify that the information as noted in the schedules for the Minority/Women/Local-owned Business Participation Utilization Plan is generated from documents received from the contractors working on the Columbia University Manhattanville, Forum Project.

If you have any questions or require additional information, please let me know.

Very truly yours,


Douglas C. Malnes
Project Director
Skanska USA

cc: C. Viola (Skanska); D. Licciardi (Skanska)



December 31, 2020

Turner Construction Company
375 Hudson Street, 6th Floor
New York, NY 10014

[REDACTED]
[REDACTED]
Columbia University - Facilities and Operations Department [REDACTED]
[REDACTED]
New York, NY 10027

RE: 3rd Quarter 2020 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED],

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive



January 4, 2021

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

New York, NY 10027

RE: Columbia University Manhattanville Large Square Project – Quarter ending September 30, 2020

Dear [REDACTED],

On behalf of Kelco Construction Inc., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of Kelco Construction Inc.

Kelco Construction Inc. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women- owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting.

Kelco Construction Inc. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

Regards,

John Kelly
Kelco Construction

Non-Specialty Construction

Date: 09/30/2020

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 09/30/2020

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	In Progress	4-9
Abatement & Demolition Project	9/1/2009	In Progress	10-23
Jerome L. Greene Science Center	2/28/2011	In Progress	24-51
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	52-53
Open Space	7/10/2013	In Progress	54-60
Lenfest	12/1/2013	In Progress	61-76
University Forum	12/1/2015	In Progress	77-91
Phase 2 Below Grade	10/1/2016	In Progress	92-103
Columbia Business School	1/1/2018	In Progress	104-147
Open Space Large Square	7/1/2020	In Progress	148-153
Shared Services	2/4/2010	In Progress	154-156

Manhattanville MWL Workforce and Spending Summary
 Cumulative: Aug 1, 2008 to September 30, 2020
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
	\$	% ¹	\$	% ¹	\$	% ¹	\$	\$	\$	\$	\$	\$	\$	\$
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ 597,070	2%	\$ 33,781,659	\$ 29,491,185
Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	5%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 214,401	1%	\$ 744,393	\$ 1,453,966
Jerome L. Greene Science Center	\$ 49,256,039	12%	\$ 45,716,252	11%	\$ 12,774,427	3%	\$ 2,668,892	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	\$ 19,483,411
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	\$ -
Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	\$ 462,578
Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 226,668	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	\$ 3,176,899
University Forum	\$ 17,453,734	20%	\$ 5,007,224	6%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	\$ 2,637,935
Phase 2 Below Grade	\$ 13,424,751	7%	\$ 7,649,526	4%	\$ 92,968,785	48%	\$ 189,546	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	\$ 94,601,952
Columbia Business School	\$ 32,534,677	12%	\$ 29,919,051	11%	\$ 2,293,630	1%	\$ 66,460	0%	\$ 310	0%	\$ 747,770	0%	\$ 1,324,608	\$ 4,366,318
Open Space Large Square	\$ -	0%	\$ 65,828	4%	\$ 7,336	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ 7,336
Total	\$ 119,082,143	11%	\$ 96,733,404	9%	\$ 142,010,392	13%	\$ 6,203,150	1%	\$ 2,660	0%	\$ 1,103,370	0%	\$ 12,565,158	\$ 155,681,580
% of Total Spending														

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total	\$118,584,320	\$96,733,404	\$142,010,392	\$5,624,958	\$2,660	\$1,103,370	\$6,585,042	\$370,644,146	\$593,665,874	\$964,310,020	\$149,701,464
% of Total Spending	12%	10%	15%	1%	0%	0%	1%	38%	62%	100%	16%

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	144	\$ 185,852,437	49%	16%	19%
Local Firms	36	\$ 141,831,022	38%	13%	15%
Firms With Other Certification	45	\$ 50,016,818	13%	4%	5%
Total MWL	225	\$ 377,700,277	100%	33%	39%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total L	Headcount										
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	Hrs	#	% ³	#	% ³	#						
Utilities Improvement	15,126	16%	203	0%	0	0%	0	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465	8,053	57	24%	182	76%	239	
Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352	11,146	400	66%	207	34%	607	
Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237	67,276	1,168	42%	1,593	58%	2,761	
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	
Open Space	19,121	51%	0	0%	0	0%	0	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839	280	99	52%	90	48%	189	
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160	6,023	306	40%	450	60%	756	
University Forum	105,756	60%	170	0%	121	0%	1,635	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355	6,871	397	53%	356	47%	753	
Phase 2 Below Grade	147,241	34%	4,754	1%	376	0%	2,841	4,499	1%	0	0%	68	0%	159,779	36%	279,746	64%	439,525	4,943	580	41%	824	59%	1,404	
Columbia Business School	381,532	39%	3,853	0%	1,951	0%	13,021	18,259	2%	1,035	0%	8,123	1%	427,774	43%	562,054	57%	989,827	29,368	1,028	47%	1,169	53%	2,197	
Shared Services - Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	65,878	133	42%	182	58%	315	
Shared Services - Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	68,020	300	97%	8	3%	308	
Shared Services - Eddington Security	110,679	76%	0	0%	0	0%	304	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	35,032	167	99%	1	1%	168	
Open Space Large Square	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	
Total Hours	1,715,223	39%	20,706	0%	30,348	1%	94,698	239,656	5%	2,260	0%	30,625	1%	2,133,516	48%	2,293,346	52%	4,426,862	302,889	4,635	48%	5,062	52%	9,697	
% of Total Hours																									

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary

Quarter: July 1, 2020 to September 30, 2020

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L			
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 287,429	100%	\$ 287,429	100%	\$ -	0%
Jerome L. Greene Science Center	\$ 16,054	4%	\$ 338,546	88%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 354,600	93%	\$ 28,390	7%	\$ 382,990	100%	\$ -	0%	\$ -	0%
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
University Forum	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ (50,000)	100%	\$ (50,000)	100%	\$ -	0%	\$ -	0%
Phase 2 Below Grade	\$ (438,655)	-22%	\$ 33,111	2%	\$ (658,954)	-33%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ (1,064,498)	-54%	\$ 3,033,986	154%	\$ 1,969,488	100%	\$ (658,954)	-33%	\$ -	0%
Columbia Business School	\$ 3,681,918	7%	\$ 8,371,793	16%	\$ 215,527	0%	\$ 175	0%	\$ -	0%	\$ 14,326	0%	\$ 229,759	0%	\$ 12,513,498	23%	\$ 41,228,913	77%	\$ 53,742,411	100%	\$ 459,612	1%	\$ -	0%
Open Space Large Square	\$ -	0%	\$ 65,828	4%	\$ 7,336	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 73,164	5%	\$ 1,426,751	95%	\$ 1,499,915	100%	\$ 7,336	1%	\$ -	0%
Total	\$ 3,259,317	6%	\$ 8,809,278	15%	\$ (436,091)	-1%	\$ 175	0%	\$ -	0%	\$ 14,326	0%	\$ 229,759	0%	\$ 11,876,764	21%	\$ 45,955,469	79%	\$ 57,832,233	100%	\$ (192,006)	-1%	\$ -	0%
% of Total Spending																								

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount						
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#		
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Columbia Business School	83,205	40%	750	0%	963	0%	3,947	2%	3,580	2%	667	0%	1,263	1%	94,374	45%	113,414	55%	207,788	100%	6,473	3%	401	46%	472	54%	873	100%	
Shared Services - Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Shared Services - Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Shared Services - Eddington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Total Hours	83,205	40%	750	0%	963	0%	3,947	2%	3,580	2%	667	0%	1,263	1%	94,374	45%	113,414	55%	207,788	100%	6,473	3%	401	46%	472	54%	873	100%	
% of Total Hours																													

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Utilities Improvement
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	09/30/2020	Project Start:	1/3/2008 ¹
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 14,402

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 13	\$ 13
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ 12,812	\$ 14,134	\$ 14,134
NON:							
Abbey Locksmiths Inc	NON	No	Locksmiths	Yes	\$ -	\$ 255	\$ 255
Direct Spend Grand Total					\$ 12,812	\$ 14,402	\$ 14,402
MWL Direct Spend Total					\$ 12,812	\$ 14,147	\$ 14,147
Non-MWL Direct Spend Total					\$ -	\$ 255	\$ 255
MWL % of Total					100%	98%	98%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project: Utilities Improvement
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	09/30/2020	Project Start: 1/3/2008 ¹ Project End: In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 27,105,679	\$ 30,652,758	\$ 30,652,756
MWL Tier II Total	\$ 26,377,176	\$ 30,084,255	\$ 30,084,253
Non-MWL Tier II Total	\$ 728,503	\$ 568,503	\$ 568,503
MWL % of Tier I	100%	87%	89%

¹ Billing begins on 8/1/2008
Date: 09/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 09/30/2020
As of :	11/12/2020

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4		
Tier II	MFM Contracting Corp Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122		
	Felix Associates LLC Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88		
	Moretrench American Corp Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25		
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239		
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%	24%		76%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	7/1/2020 - 09/30/2020
As of :	11/12/2020

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	09/30/2020	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 922,627

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 4,483	\$ 4,483	
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238	
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245	
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069	
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163	
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295	
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086	
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130	
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423	
NON:								
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308	
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120	
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950	
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 562,306	\$ 562,306	
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400	
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344	
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640	
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935	
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750	
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800	
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177	
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554	
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415	
					Direct Spend Grand Total	\$ -	\$ 922,627	\$ 922,627
					MWL Direct Spend Total	\$ -	\$ 153,928	\$ 153,928
					Non-MWL Direct Spend Total	\$ -	\$ 768,699	\$ 768,699
					MWL % of Total	0%	17%	17%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Abatement & Demolition
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 09/30/2020 **Project Start:** 9/1/2009 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 25,270,164	\$ 25,270,164

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
MWL % of Total	0%	0%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	09/30/2020	Project Start: 9/1/2009 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 7,979,914	\$ 7,979,914

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Par Environmental Corporation	NON	No	General Contractor	Yes	\$ -	\$ 7,979,914	\$ 7,979,914

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 7,979,914	\$ 7,979,914
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 7,979,914	\$ 7,979,914
MWL % of Total	0%	0%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	09/30/2020	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
NON:								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206	
					Tier II Grand Total	\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
					MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
					Non-MWL Tier II Total	\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
					MWL % of Tier II	17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Breeze National Inc	Contract:	
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	9/24/2011
As of Date:	09/30/2020	Project End:	3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
Tier III Grand Total					\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total					\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Areas 7 (Site 28) & 8
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	As of Date:	09/30/2020
Project Start:	10/11/2012	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 50,000	\$ 26,594	\$ 26,594	
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 88,000	\$ 54,960	\$ 54,960	
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 18,000	\$ 15,855	\$ 15,855	
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 500,000	\$ 158,486	\$ 158,486	
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 30,000	\$ 19,185	\$ 19,185	
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 65,000	\$ 91,245	\$ 91,245	
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 20,000	\$ 5,859	\$ 5,859	
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 100,000	\$ 35,811	\$ 35,811	
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 80,000	\$ 2,009	\$ 2,009	
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 25,000	\$ 11,654	\$ 11,654	
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ -	\$ 47,433	\$ 47,433	
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 10,246	\$ 10,246	
Creative Environment Solutions Corp	W-ESD	No	Noise Control	Yes	\$ 8,000	\$ 8,050	\$ 8,050	
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ -	\$ 20,686	\$ 20,686	
					Tier III Grand Total	\$ 984,000	\$ 508,073	\$ 508,073
					MWL Tier III Total	\$ 984,000	\$ 508,073	\$ 508,073
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	37%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 09/30/2020
As of :	11/12/2020

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation								Total Hours			Headcount		
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	# % ¹	# % ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	185 3%	0 0%	0 0%	0 0%	2,628 43%	0 0%	0 0%	0 0%	2,813 46%	3,309 54%	6,122	5 38%	8 62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461 79%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	461 79%	126 21%	587	9 82%	2 18%	11
	Breeze National Inc Demo & Abatement Contractor	11,338 56%	0 0%	122 1%	336 2%	2,817 14%	0 0%	0 0%	0 0%	14,613 72%	5,774 28%	20,386	73 66%	38 34%	111
	Current Fire Protection Fire Protection	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	88 100%	88	0 0%	2 100%	2
	Deerpath Construction Corp Demo & Abatement Contractor	232 12%	0 0%	0 0%	0 0%	265 14%	0 0%	0 0%	0 0%	497 26%	1,446 74%	1,943	3 25%	9 75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690 34%	464 2%	0 0%	116 1%	504 3%	0 0%	0 0%	0 0%	7,774 39%	12,097 61%	19,870	45 48%	48 52%	93
	Johnson Security Bureau Security	4,940 74%	16 0%	0 0%	330 5%	1,112 17%	0 0%	40 1%	0 0%	6,437 96%	265 4%	6,702	31 97%	1 3%	32
	Par Environmental Corp Demo & Abatement Contractor	75,599 59%	344 0%	0 0%	5,590 4%	3,659 3%	0 0%	0 0%	0 0%	85,192 66%	43,464 34%	128,655	234 70%	99 30%	333
Total Hours		99,444	824	122	6,372	10,985	0	40		117,785	66,567	184,352	400	207	607
Overall % of Total		54%	0%	0%	3%	6%	0%	0%		64%	36%	100%	66%	34%	100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	In Progress
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	In Progress
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	In Progress
Johnson Security Bureau	11/10/2018	In Progress
Par Environmental Corp	10/5/2009	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2020 - 09/30/2020
As of :	11/12/2020

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M	W	L	MW	ML	WL	MWL	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#									
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	09/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 10,083,563

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 37,159	\$ 37,159
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,210	\$ 110,210
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 99,558	\$ 99,558
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 238,826	\$ 238,826
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 4,893	\$ 4,893
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314
Bruker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530
Bruker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559
Dancker Sellw & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Jerome L. Greene Science Center
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 09/30/2020	Project Start: 2/28/2011 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 10,083,563

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
CPM Builders Inc	NON	No	General Contractor	Yes	\$ -	\$ 172,491	\$ 172,491
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182
FedEx	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 9
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 1,166,229	\$ 1,166,229
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400
Jr Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600
Marathon Equipment Company (Delaware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 1,850	\$ 1,850
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 25,804	\$ 25,804
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000
Direct Spend Grand Total					\$ 96,809	\$ 10,083,736	\$ 10,083,563
MWL Direct Spend Total					\$ -	\$ 971,085	\$ 971,085
Non-MWL Direct Spend Total					\$ 96,809	\$ 9,112,651	\$ 9,112,478
MWL % of Total					0%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	09/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 417,356,692

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
Direct Spend Grand Total					\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 6,722,424	\$ 445,313,393	\$ 417,356,692
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	09/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,179,291
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	09/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
NON:								
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863	
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302	
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259	
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648	
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104	
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407	
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572	
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273	
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517	
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983	
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842	
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982	
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519	
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223	
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552	
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049	
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506	
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491	
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827	
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306	
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204	
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742	
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499	
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897	
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150	
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170	
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269	
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870	
					Tier II Grand Total	\$ -	\$ 347,360,224	\$ 346,726,322
					MWL Tier II Total	\$ -	\$ 51,335,947	\$ 51,335,947
					Non-MWL Tier II Total	\$ -	\$ 296,024,276	\$ 295,390,375

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	09/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 417,356,692

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Date: 09/30/2020				MWL % of Tier I	0%	12%	12%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Cives Corp	Contract:	
Trade:	Structural Steel	Telephone:	315-287-2200
Address:	8 Church Street, Gouverneur, NY 13642	Project Start:	2/28/2011
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 276,449	\$ 230,714	\$ 230,714
Baco Enterprises Inc	L	No	Safety/Slurry	Yes	\$ 102,900	\$ 130,340	\$ 130,340
Commonwealth Metal Co	W-ESD	No	Structural Steel Material	Yes	\$ 816,232	\$ 862,145	\$ 862,145
Kiwi Steel Corp	M-ESD	No	Installation of Deck & Studs	Yes	\$ 1,573,600	\$ 1,492,849	\$ 1,492,849
L&M Fabrication & Machine Inc	W-ESD	No	Exterior Intumescent Columns	Yes	\$ 400,000	\$ 410,982	\$ 410,982
RKL Building Specialties Co Inc	W-ESD	No	Field Bolts	Yes	\$ -	\$ 278,110	\$ 278,110
Powell Steel Corp	M-ESD	No	Structural Steel Beams	Yes	\$ -	\$ 439,775	\$ 439,775
Tier III Grand Total					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
MWL Tier III Total					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	RCC Concrete Corp	Contract:	
Trade:	Cement & Concrete Construction	Telephone:	516-279-6787
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Project Start:	10/10/2012
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,656	\$ 10,064,656

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Elite Ready Mix	L	No	Concrete Ready Mix Supplier	Yes	\$ 1,149,310	\$ 774,257	\$ 774,257
Wild Woman Co	W-ESD	No	Construction Materials	Yes	\$ -	\$ 33,231	\$ 33,231
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 392,385	\$ 492,283	\$ 492,283
Sanzo Ltd Inc	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 25,018	\$ 25,018
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ -	\$ 472,592	\$ 472,592
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 561,826	\$ 561,826
Tier III Grand Total					\$ 1,541,695	\$ 2,359,207	\$ 2,359,207
MWL Tier III Total					\$ 1,541,695	\$ 2,359,207	\$ 2,359,207
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					23%	23%	23%

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Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	MW Mechanical Inc	Contract:	
Trade:	HVAC	Telephone:	718-961-6634
Address:	622 West 132nd Street, New York, NY 10027	Project Start:	2/25/2013
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 62,228,983	\$ 62,228,983

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ 11,000,000	\$ 11,932,486	\$ 11,932,486
FW Sims Inc	W-ESD	No	HVAC-Piping	Yes	\$ 14,590,000	\$ 16,912,472	\$ 16,912,472
Mate Matura & Sons Inc	W-ESD	No	Insulation	Yes	\$ 2,300,000	\$ 2,623,213	\$ 2,623,213
Yuen Ling Enterprises Inc	M-ESD	No	HVAC-Equipment & Rigging	Yes	\$ 1,000,000	\$ 1,534,239	\$ 1,534,239
Cassone Leasing Inc	W-ESD	No	Equipment Rental & Leasing	Yes	\$ -	\$ 659	\$ 659
Safety & Quality Plus Inc	W-ESD	No	Safety Consultant	Yes	\$ -	\$ 343,719	\$ 343,719
Safety & Environmental	M-ESD	No	Safety Consultant	Yes	\$ -	\$ 124,160	\$ 124,160
Tier III Grand Total					\$ 28,890,000	\$ 33,470,948	\$ 33,470,948
MWL Tier III Total					\$ 28,890,000	\$ 33,470,948	\$ 33,470,948
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					52%	54%	54%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	
Company Name: Five Star Electric Corp	Project: Jerome L. Greene Science Center
Trade: Electrical	Contract:
Address: 101-32 101st Street, Ozone Park, NY 11416	Telephone: 718-641-5000
As of Date: 09/30/2020	Project Start: 1/23/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,813,193	\$ 20,179,291

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eaton Electric Inc	M-ESD	No	Electrical	Yes	\$ 7,110,483	\$ 1,149,916	\$ 1,149,916
Eastern Electric Corp of New York	MW	No	Electrical	Yes	\$ 1,221,699	\$ 1,221,698	\$ 1,221,698
G-Squared Electric LLC	W	No	Electrical	Yes	\$ 816,981	\$ 816,981	\$ 816,981
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	\$ 276,679	\$ 278,905	\$ 278,905
Montana Datacom	W-ESD	No	Supplier	Yes	\$ 59,246	\$ 94,057	\$ 94,057

	Tier III Grand Total	\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
	MWL Tier III Total	\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	47%	17%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Otis Elevator Company	Contract:	
Trade:	Elevators	Telephone:	973-575-3107
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	Project Start:	4/20/2012
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	\$ 674,839	\$ 739,014	\$ 739,014
Tier III Grand Total					\$ 674,839	\$ 739,014	\$ 739,014
MWL Tier III Total					\$ 674,839	\$ 739,014	\$ 739,014
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					17%	18%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	WDF Inc	Project:	Jerome L. Greene Science Center
Trade:	HVAC	Contract:	
Address:	30 North Macquesten Parkway, Mount Vernon, NY 10550	Telephone:	914-776-8144
As of Date:	09/30/2020	Project Start:	2/25/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,484,704	\$ 1,484,704
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	\$ -	\$ 2,547	\$ 2,547
Tier III Grand Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
MWL Tier III Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					5%	6%	6%

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Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Island Acoustics	Project: Jerome L. Greene Science Center
Trade:	Carpentry	Contract:
Address:	518 Johnson Ave Bohemia, NY 11716	Telephone: 631-234-4500
As of Date:	09/30/2020	Project Start: 3/12/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	\$ 478,896	\$ 450,285	\$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	\$ -	\$ 197,164	\$ 197,164
Green Depot	W-ESD	No	Materials	Yes	\$ 3,049,535	\$ 1,573,367	\$ 1,573,367
AIW	MW-ESD	No	Manlifts	Yes	\$ 93,600	\$ 86,965	\$ 86,965
Halmark	W-ESD	No	Finishing	Yes	\$ -	\$ 20,226	\$ 20,226
Firestop Solutions	W	No	Firestopping	Yes	\$ -	\$ 97,976	\$ 97,976
				Tier III Grand Total	\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
				MWL Tier III Total	\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier III	25%	15%	15%

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Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Forest Electric		Contract:
Trade: Electrical		Address: 2 Penn Plaza New York, NY 10121
Address: 2 Penn Plaza New York, NY 10121		Telephone: 212-318-1500
As of Date: 09/30/2020	Project Start: 5/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Forest Electric	NON	No	Electrical	\$ 31,000,000	\$ 36,032,282	\$ 36,032,282

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Belle Lighting	M-ESD	No	Lighting Material Supplier	Yes	\$ 9,735,705	\$ 10,481,341	\$ 10,481,341
Dumont Electrical Inc	M-ESD	No	Electrical Material Supplier	Yes	\$ 975	\$ 975	\$ 975
Smith EI-DIS Co, Inc	L	No	Electrical Material Supplier	Yes	\$ 4,161	\$ 146,703	\$ 146,703
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 80,541	\$ 853,947	\$ 853,947
Act Electrical & Data	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 80,114	\$ 80,114
Montana Datacom	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 170,758	\$ 170,758
Atlas Switch Co Inc	W	No	Electrical Material Supplier	Yes	\$ -	\$ 600	\$ 600
LB Electric Supply Co.	W-ESD	No	Electrical Material Supplier	Yes	\$ -	\$ 28,338	\$ 28,338
Tier III Grand Total					\$ 9,821,382	\$ 11,762,776	\$ 11,762,776
MWL Tier III Total					\$ 9,821,382	\$ 11,762,776	\$ 11,762,776
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					32%	33%	33%

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Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

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Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	B&G Electrical Contractors of NY	Contract:	
Trade:	Electrical	Telephone:	631-669-6000
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701	Project Start:	9/13/2013
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,428	\$ 17,009,428

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
G & G Electrical Supply	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ 340,000	\$ 7,594	\$ 7,594	
Montana Datacom	W-ESD	No	Innerduct, Firestop, J-Hooks & Consumables	Yes	\$ -	\$ 175,497	\$ 175,497	
Turtle & Hughes	W-ESD	No	Conduit & Support Hardware	Yes	\$ 500,000	\$ 967,729	\$ 967,729	
Benfield	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ -	\$ 4,178	\$ 4,178	
NON:								
Geocomp Consulting	NON	No	Noise Control & Mitigation	Yes	\$ 5,700	\$ 8,100	\$ 8,100	
					Tier III Grand Total	\$ 845,700	\$ 1,163,098	\$ 1,163,098
					MWL Tier III Total	\$ 840,000	\$ 1,154,998	\$ 1,154,998
					Non-MWL Tier III Total	\$ 5,700	\$ 8,100	\$ 8,100
					MWL % of Tier II	7%	7%	7%

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Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

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Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Rael Automatic Sprinkler	Contract:	
Trade:	Fire Protection	Telephone:	516-593-2000
Address:	1750 Plaza Avenue New Hyde, NY 11040	Project Start:	12/19/2012
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	\$ 902,200	\$ 74,750	\$ 74,750	
Ferguson Fire	L	No	Supply	Yes	\$ -	\$ 289,723	\$ 289,723	
NON:								
Ascon	NON	No	Supply	Yes	\$ 138,000	\$ 1,436	\$ 1,436	
					Tier III Grand Total	\$ 1,040,200	\$ 365,909	\$ 365,909
					MWL Tier III Total	\$ 902,200	\$ 364,473	\$ 364,473
					Non-MWL Tier III Total	\$ 138,000	\$ 1,436	\$ 1,436
					MWL % of Tier II	13%	6%	6%

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Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	
Company Name:	Bauerschmidt & Sons Inc	Project: Jerome L. Greene Science Center
Trade:	Architectural Woodworking	Contract:
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Telephone: 718-528-3500
As of Date:	09/30/2020	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553	
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795	
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121	
NON:								
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	\$ -	\$ 229,628	\$ 229,628	
					Tier III Grand Total	\$ -	\$ 532,097	\$ 532,097
					MWL Tier III Total	\$ -	\$ 302,469	\$ 302,469
					Non-MWL Tier III Total	\$ -	\$ 229,628	\$ 229,628
					MWL % of Tier II	0%	6%	6%

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Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project: Jerome L. Greene Science Center
Company Name:	Jantile Inc	Contract:
Trade:	Ceramic Tile	Telephone: 718-655-5450
Address:	3960 Merritt Avenue, Bronx, NY 10466	Project Start: 2/28/2011
As of Date:	09/30/2020	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ 8,798	\$ 8,351	\$ 8,351
J and BB Tiles Corporation	MW-ESD	No	Supplier	Yes	\$ -	\$ 57,630	\$ 57,630
Tier III Grand Total					\$ 8,798	\$ 65,981	\$ 65,981
MWL Tier III Total					\$ 8,798	\$ 65,981	\$ 65,981
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	3%	3%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Elite Interiors Systems Inc		Contract:
Trade: Carpentry / Drywall		Telephone: 718-401-3706
Address: 79 Alexander Ave Bronx, NY 10454		Project Start: 2/28/2011
As of Date: 09/30/2020		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Elite Interiors Systems Inc	L	No	Carpentry / Drywall	\$ 9,400,000	\$ 10,637,272	\$ 10,637,272

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Evergreen Architectural Arts	NON	No	Acoustic Plaster	Yes	\$ -	\$ 268,661	\$ 268,661
Direct Service Installers	NON	No	Salisbury Lockers - Installation	Yes	\$ -	\$ 17,000	\$ 17,000
Capital Construction Systems Inc	NON	No	Black Iron Installation	Yes	\$ 173,491	\$ 210,108	\$ 210,108
Tier III Grand Total					\$ 173,491	\$ 495,769	\$ 495,769
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 173,491	\$ 495,769	\$ 495,769
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Eagle One Roofing Contractors Inc	Contract:	
Trade:	Roofing	Telephone:	718-626-2108
Address:	18-60 45th Street Astoria, New York 11105	Project Start:	2/28/2011
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,838,851	\$ 2,838,851

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 124,616	\$ 124,616
Tier III Grand Total					\$ 200,000	\$ 124,616	\$ 124,616
MWL Tier III Total					\$ 200,000	\$ 124,616	\$ 124,616
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					6%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
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Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	Project:	Jerome L. Greene Science Center
Trade:	Ornamental Metal	Contract:	
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone:	631-254-2560
As of Date:	09/30/2020	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685
Tier III Grand Total					\$ 1,685	\$ 1,685	\$ 1,685
MWL Tier III Total					\$ 1,685	\$ 1,685	\$ 1,685
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: Champion Metal & Glass Inc
Trade: Glazing
Address: 130 Motor Parkway, Hauppauge, NY 11788
As of Date: 09/30/2020

Project: Jerome L. Greene Science Center
Contract:
Telephone: 631-254-2560
Project Start: 2/28/2011
Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 43,840	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
NON:							
AES Architectural Entrance Systems	NON	No	Automatic Doors	Yes	\$ 56,000	\$ 58,000	\$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	\$ 1,600	\$ 1,600	\$ 1,400
Tier III Grand Total					\$ 114,511	\$ 105,551	\$ 105,351
MWL Tier III Total					\$ 56,911	\$ 45,951	\$ 45,951
Non-MWL Tier III Total					\$ 57,600	\$ 59,600	\$ 59,400
MWL % of Tier III					4%	5%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Jerome L. Greene Science Center
Company Name: Modulo 3 Corporation DBA Unifor	Contract:
Trade: Glass and Glazing	Telephone: 212-673-3434
Address: 149 Fifth Avenue, New York NY 10010	Project Start: 2/28/2011
As of Date: 09/30/2020	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	\$ 875,000	\$ 1,357,069	\$ 1,357,069
NON:							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	\$ 138,260	\$ 138,260	\$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	\$ 54,958	\$ 38,192	\$ 38,192
Tier III Grand Total					\$ 1,068,218	\$ 1,533,521	\$ 1,533,521
MWL Tier III Total					\$ 875,000	\$ 1,357,069	\$ 1,357,069
Non-MWL Tier III Total					\$ 193,218	\$ 176,452	\$ 176,452
MWL % of Tier II					17%	27%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 09/30/2020
As of:	11/12/2020

**Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Participation								Total Hours			Headcount													
		M	W	L	MW	ML	WL	MWL	Hrs	%	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total										
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	3,540	16%	808	4%	100	0%	48	0%	2,457	11%	0	0%	10	0%	6,962	32%	14,963	68%	21,925	32	53%	28	47%	60	
	Bauerschmidt & Sons Millwork	1,851	12%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,851	12%	13,802	88%	15,653	1	4%	25	96%	26	
	B&G Electric Electrical	19,117	18%	1,942	2%	966	1%	1,946	2%	4,914	5%	0	0%	0	0%	28,884	27%	79,287	73%	108,171	45	33%	91	67%	136	
	Cardoza Plumbing Corp Plumbing	32,654	26%	0	0%	1,649	1%	5,264	4%	5,733	5%	1,225	1%	0	0%	46,525	37%	77,589	63%	124,113	31	37%	52	63%	83	
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671	22%	0	0%	0	0%	0	0%	327	4%	0	0%	0	0%	1,998	26%	5,723	74%	7,721	17	36%	30	64%	47	
	Cives Corp Superstructure Steel	47,566	29%	56	0%	1,821	1%	0	0%	2,626	2%	0	0%	0	0%	52,068	32%	111,885	68%	163,953	99	33%	204	67%	303	
	Creative Construction Services Safety Equipment	9,838	48%	96	0%	0	0%	3,323	16%	499	2%	0	0%	767	4%	14,522	71%	5,997	29%	20,519	37	90%	4	10%	41	
	Eagle One Roofing Contractors Inc Roofing	8,674	36%	81	0%	0	0%	2,120	9%	3,244	13%	0	0%	0	0%	14,118	58%	10,173	42%	24,291	56	60%	38	40%	94	
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53	21%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	53	21%	199	79%	252	2	25%	6	75%	8	
	Fine Painting & Decorating Company Inc Painting & Instrumentation	27,238	72%	0	0%	0	0%	8	0%	444	1%	0	0%	0	0%	27,690	73%	10,094	27%	37,784	48	77%	14	23%	62	
	Five Star Electrical Electrical	12,305	8%	198	0%	152	0%	384	0%	3,453	2%	0	0%	1,684	1%	18,175	12%	136,379	88%	154,554	38	21%	145	79%	183	
	Forest Electric Electrical	46,104	25%	0	0%	0	0%	312	0%	2,335	1%	0	0%	0	0%	48,750	26%	137,606	74%	186,356	49	34%	97	66%	146	
	Fresh Meadow HVAC Systems	1,352	46%	0	0%	0	0%	0	0%	136	5%	0	0%	0	0%	1,488	50%	1,460	50%	2,948	12	44%	15	56%	27	
	Hi Tech Data Raised Access Flooring	297	10%	1,002	33%	0	0%	0	0%	25	1%	0	0%	0	0%	1,324	43%	1,726	57%	3,050	7	64%	4	36%	11	
	Island Acoustics Acoustics	58,183	52%	8	0%	2,294	2%	1,732	2%	4,017	4%	0	0%	4,956	4%	71,189	64%	40,705	36%	111,894	74	54%	62	46%	136	
	Jantile Inc Ceramic Tile	8,147	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,147	59%	5,729	41%	13,876	11	52%	10	48%	21	
	Metropolitan Enterprises Scaffolding	1,346	54%	0	0%	0	0%	0	0%	14	1%	0	0%	0	0%	1,360	55%	1,126	45%	2,485	33	60%	15	31%	48	
	Morell Brown Corp Fireproofing	9,614	91%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,614	91%	1,008	9%	10,622	13	100%	0	0%	13	
	Navillus Contracting Masonry	42,824	50%	0	0%	0	0%	797	1%	12,199	14%	0	0%	0	0%	55,820	65%	29,456	35%	85,275	170	55%	137	45%	307	
	Nets That Work Safety Equipment	1,252	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,252	52%	1,177	48%	2,429	4	33%	8	67%	12	
	Otis Elevators Elevators	6,203	30%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,203	30%	14,734	70%	20,937	15	25%	46	75%	61	
	Platinum Terrazzo Inc Ceramic Tile	10,781	55%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	10,860	56%	8,666	44%	19,526	17	50%	12	41%	29	
	Rael Automatic Sprinkler Dewaldring	1,148	3%	0	0%	0	0%	0	0%	49	0%	0	0%	0	0%	1,197	3%	43,466	97%	44,663	8	12%	60	88%	68	
	RCC Concrete Corp Above Grade Concrete	22,640	46%	107	0%	73	0%	243	0%	542	1%	0	0%	0	0%	23,604	48%	25,591	52%	49,194	83	34%	163	66%	246	
	Siemens HVAC Systems	8,770	18%	701	1%	0	0%	208	0%	0	0%	0	0%	0	0%	9,678	20%	39,699	80%	49,376	14	24%	45	78%	59	
	Unifor Glass and Glazing	16,168	98%	0	0%	208	1%	0	0%	0	0%	0	0%	0	0%	16,376	99%	139	1%	16,515	28	97%	1	3%	29	
	Universal Builders Supply Host	4,569	52%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,585	52%	4,162	48%	8,747	55	59%	39	41%	94	
	Walters LLC Metal Stairs	27,344	60%	0	0%	0	0%	0	0%	270	1%	0	0%	0	0%	27,614	60%	18,246	40%	45,860	30	65%	16	35%	46	
	WDF Piping/Sheetmetal	71,259	33%	1,533	1%	3,127	1%	301	0%	4,022	2%	0	0%	864	0%	81,106	38%	132,448	62%	213,553	139	38%	226	62%	365	
Total Hours		502,503		6,546		10,389		16,684		47,382		1,225		8,280		593,008		973,230		1,566,237		1,168		1,593		2,761
Overall % of Total		32%		0%		1%		1%		3%		0%		1%		38%		62%		100%		42%		58%		100%

* Denotes active contractors

† Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	In Progress
B&G Electric	3/27/2014	In Progress
Cardoza Plumbing Corp	2/27/2013	In Progress
Champion Metal and Glass	11/11/2015	In Progress
Cives Corp	6/30/2012	In Progress
Creative Construction Services	4/21/2013	In Progress
Eagle One Roofing Contractors Inc	4/30/2013	In Progress
Elite Interiors Inc	6/9/2017	In Progress
Fine Painting & Decorating Company Inc	8/12/2013	In Progress
Five Star Electrical	5/17/2013	In Progress
Forest Electric	7/18/2013	In Progress
Fresh Meadow	5/2/2017	In Progress
Hi Tech Data	7/12/2015	In Progress
Island Acoustics	9/11/2013	In Progress
Jantile Inc	3/8/2015	In Progress
Metropolitan Enterprises	3/11/2013	In Progress
Morell Brown Corp	8/3/2013	In Progress
Navillus Contracting	8/25/2013	In Progress
Nets That Work	9/3/2013	In Progress
Otis Elevators	9/6/2013	In Progress
Platinum Terrazzo Inc	3/28/2015	In Progress
Rael Automatic Sprinkler	5/1/2013	In Progress
RCC Concrete Corp	1/30/2013	In Progress
Siemens	4/3/2014	In Progress
Unifor	8/30/2013	In Progress
Universal Builders Supply	4/29/2013	In Progress
Walters LLC	5/12/2013	In Progress
WDF	7/24/2013	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2020 - 09/30/2020
As of :	11/12/2020

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
Total Hours		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0	0	0
Overall % of Total		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: EPA Clean Diesel
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 09/30/2020	Project Start: 5/1/2009 Project End: Work Completed 11/2011

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 613,907

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Arpielle Equipment	NON	No	Equipment Supplier	Yes	\$ 35,355	\$ 35,355	\$ 35,355
Edward Ehrbar	NON	No	Equipment Supplier	Yes	\$ -	\$ 71,294	\$ 71,294
Foley	NON	No	Equipment Supplier	Yes	\$ 73,733	\$ 93,733	\$ 93,733
H O Penn Machinery	NON	No	Equipment Supplier	Yes	\$ 75,160	\$ 105,202	\$ 105,202
Kalbro	NON	No	Equipment Supplier	Yes	\$ 478,462	\$ 308,323	\$ 308,323
Direct Spend Grand Total					\$ 662,710	\$ 613,907	\$ 613,907
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 662,710	\$ 613,907	\$ 613,907
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	09/30/2020	Project Start: 7/10/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,219

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

<p><i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i></p>	Direct Spend Grand Total	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
	MWL Direct Spend Total	\$ -	\$ -	\$ -
	Non-MWL Direct Spend Total	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
	MWL % of Total	0%	0%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	09/30/2020	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
NON:								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
					Tier II Grand Total	\$ 1,007,250	\$ 14,033,215	\$ 14,033,215
					MWL Tier II Total	\$ -	\$ 209,688	\$ 209,688
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527	\$ 13,823,527
					MWL % of Tier I	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Open Space
Company Name:	Intricate Construction	Contract:	
Trade:	Site Work	Telephone:	914-769-1200
Address:	450 Commerce St, Hawthorne, NY 10532	Project Start:	7/10/2013
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Gateway Demo/Civil Corp	M-ESD	No	Demolition	Yes	\$ 100,000	\$ 159,797	\$ 159,797
Rizzo Environmental Services Corp	W-ESD	No	Containers	Yes	\$ 50,000	\$ 19,125	\$ 19,125
Blackridge Construction LLC	M-ESD	No	Trucking	Yes	\$ 50,000	\$ 40,398	\$ 40,398
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ 680,000	\$ 713,952	\$ 713,952
Miller Druck Specialty Contracting	W-ESD	No	F&I Natural Stone	Yes	\$ 225,000	\$ 219,601	\$ 219,601
Casa Redimix	L	No	Concrete	Yes	\$ 200,000	\$ 287,200	\$ 287,200
Westchester Metal Works Inc	W	No	F&I Metal Deck Fence	Yes	\$ 220,000	\$ 309,365	\$ 309,365
Tier III Grand Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
MWL Tier III Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					20%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 09/30/2020
As of :	11/12/2020

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#				
Tier II	Intricate Construction Sitework	15,339	47%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	67	47%	77	53%	144
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	10	43%	13	57%	23
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22
Total Hours		19,121		0		0		280		0		0		19,401		18,438		37,839	99		90		189
Overall % of Total		51%		0%		0%		1%		0%		0%		51%		49%		100%	52%		48%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	In Progress
MFM Contracting Corp	2/4/2010	In Progress
Steven Dubner	8/2/2016	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2020 - 09/30/2020
As of :	11/12/2020

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Hrs	#	% ¹	#	% ¹	#	
* Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Sitework																								
* Tier II	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Utilities																								
* Tier II	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0	0%	0	0%	0
	Lawns & Planting																								
Total Hours		0		0		0		0		0		0		0		0		0	0	0	0	0%	0	0%	0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%	0%	0%	0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	09/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 81,965,260	\$ 71,348,069

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 81,965,260	\$ 71,348,069
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 81,965,260	\$ 71,348,069
MWL % of Total	0%	0%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	09/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	09/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
			Tier II Grand Total		\$ -	\$ 60,633,108	\$ 60,633,108
			MWL Tier II Total		\$ -	\$ 9,015,095	\$ 9,015,095
			Non-MWL Tier II Total		\$ -	\$ 51,618,013	\$ 51,618,013
			MWL % of Tier I		0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: Cives Corp **Project:** Lenfest
Trade: Structural Steel **Contract:**
Address: 8 Church Street, Gouverneur, NY 13642 **Telephone:** 315-287-2200
As of Date: 09/30/2020 **Project Start:** 12/1/2013 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709
Tier III Grand Total					\$ 387,460	\$ 140,709	\$ 140,709
MWL Tier III Total					\$ 387,460	\$ 140,709	\$ 140,709
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: RCC Concrete Corp
Trade: Concrete Construction
Address: 74 State Street - 2nd Floor Westbury, NY 11590
As of Date: 09/30/2020
Project: Lenfest
Contract:
Telephone: 516-279-6787
Project Start: 12/1/2013
Project End: In Progress

Table with 7 columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount (\$'s), Current Plan Amount (incl CO's) (\$'s), Total Payment to Date (\$'s). Row: RCC Concrete Corp, NON, No, Concrete Construction, \$ 1,837,000, \$ 2,030,298, \$ 2,030,298

Table with 8 columns: Name/Address/Phone # (if available) otherwise enter Trade, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount (\$'s), Current Plan Amount (incl CO's) (\$'s), Total Payment to Date (\$'s). Rows include MWL (NYCON Readimix, CFS Steel Co, B.P. Precise Construction Corp) and NON (Reinforcing Supply). Summary rows at bottom: Tier III Grand Total (\$ 223,600, \$ 267,775, \$ 267,775), MWL Tier III Total (\$ 193,600, \$ 233,659, \$ 233,659), Non-MWL Tier III Total (\$ 30,000, \$ 34,116, \$ 34,116), MWL % of Tier II (11%, 12%, 12%)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Giachetti Plumbing	Project: Lenfest	
Trade:	Plumbing	Contract:	
Address:	58 Tiemann Place New York, NY 10027	Telephone: 646-532-3696	
As of Date:	09/30/2020	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
County Insulation	W-ESD	No	Insulation	Yes	\$ 43,400	\$ 43,400	\$ 43,400	
					Tier III Grand Total	\$ 43,400	\$ 43,400	\$ 43,400
					MWL Tier III Total	\$ 43,400	\$ 43,400	\$ 43,400
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	4%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Lenfest
Company Name: Champion Metal & Glass Inc	Contract:
Trade: Architectual Ornamental Metal & Glass	Telephone: 631-254-2560
Address: 130 Motor Parkway, Hauppauge, NY 11788	Project End: In Progress
As of Date: 09/30/2020	Project Start: 12/1/2013

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153
Tier III Grand Total					\$ 153	\$ 153	\$ 153
MWL Tier III Total					\$ 153	\$ 153	\$ 153
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Woodworks Construction Co Inc	Project:	Lenfest
Trade:	Carpentry / Drywall	Contract:	
Address:	322 8th Ave, Suite 701 New York, NY 10001	Telephone:	212-888-7311
As of Date:	09/30/2020	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622
Tier III Grand Total					\$ 1,274,000	\$ 777,997	\$ 777,997
MWL Tier III Total					\$ 1,274,000	\$ 777,997	\$ 777,997
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					22%	14%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Lenfest
Company Name: LVC Interiors Inc	Contract:
Trade: Window Treatment / Blinds	Telephone: 201-525-0222
Address: 345 Harrison Avenue, Garfield NJ 07026	Project Start: 12/1/2013
As of Date: 09/30/2020	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
Tier III Grand Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	Trystate Mechanical Inc	Contract:	
Trade:	HVAC Systems	Telephone:	718-819-8844
Address:	241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Project Start:	12/1/2013
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Trystate Mechanical Inc	NON	No	HVAC Systems	\$ 10,226,340	\$ 11,267,648	\$ 11,267,648

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	Sheetmetal	Yes	\$ 2,420,000	\$ 2,462,871	\$ 2,462,871
Shadow Transport	W	No	Rigging	Yes	\$ 93,500	\$ 93,500	\$ 93,500
NON:							
Atlantic Contracting	NON	No	Insulation	Yes	\$ 240,000	\$ 369,054	\$ 369,054
Ht Lyons Contractors	NON	No	Testing Balancing	Yes	\$ 56,000	\$ 85,000	\$ 85,000
Independent Testing Balancing	NON	No	Testing Balancing	Yes	\$ 39,550	\$ 37,595	\$ 37,595
Siemens Industry Inc	NON	No	ATC	Yes	\$ 1,800,000	\$ 1,736,543	\$ 1,736,543
Techclean	NON	No	Ductcleaning	Yes	\$ 15,000	\$ 2,156	\$ 2,156
Tier III Grand Total					\$ 4,664,050	\$ 4,786,719	\$ 4,786,719
MWL Tier III Total					\$ 2,513,500	\$ 2,556,371	\$ 2,556,371
Non-MWL Tier III Total					\$ 2,150,550	\$ 2,230,348	\$ 2,230,348
MWL % of Tier II					25%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Lenfest
Company Name: 3L & Company Inc	Contract:
Trade: Ceramic Tile	Telephone: 718-819-8844
Address: 241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362	Project Start: 12/1/2013
As of Date: 09/30/2020	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
VAL Floors	NON	No	Ceramic Installation	Yes	\$ 75,000	\$ 75,000	\$ 75,000
Tier III Grand Total					\$ 75,000	\$ 75,000	\$ 75,000
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 75,000	\$ 75,000	\$ 75,000
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	ASR Electrical Contracting Inc	Contract:	
Trade:	Electrical	Telephone:	516-420-0101
Address:	207 Newton Rd, Plainview, NY 11803	Project Start:	12/1/2013
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Turtle & Hughes	W-ESD	No	Electrical Material	Yes	\$ 30,000	\$ 29,182	\$ 29,182
					Tier III Grand Total	\$ 30,000	\$ 29,182
					MWL Tier III Total	\$ 30,000	\$ 29,182
					Non-MWL Tier III Total	\$ -	\$ -
					MWL % of Tier III	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 09/30/2020
As of:	11/12/2020

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		M	W	L	MW	ML	WL	MWL	Hrs	% ¹	Hrs	% ¹	Hrs	#	%	#	%	#					
Tier II	3L & Company Inc Ceramic Tile	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	85	8%	997	92%	1,082	1	17%	5	83%	6
	ASR Electric Electrical	20,476	30%	0	0%	1,157	2%	0	0%	0	0%	0	0%	21,633	31%	47,738	69%	69,371	26	33%	54	68%	80
	Champion Metal Glass & Glazing, Snorkel, Millwork	232	14%	0	0%	0	0%	8	0%	0	0%	0	0%	240	15%	1,415	85%	1,655	3	20%	12	80%	15
	Cives Structural Metals	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%	37,437	23	26%	66	74%	89
	Commodore Masonry	608	46%	0	0%	0	0%	80	6%	0	0%	0	0%	688	52%	635	48%	1,323	5	56%	4	44%	9
	Creative Construction Services Safety Equipment	606	21%	0	0%	682	24%	282	10%	0	0%	126	4%	1,695	60%	1,123	40%	2,818	16	89%	2	11%	18
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	752	57%	0	0%	0	0%	3	0%	0	0%	0	0%	755	57%	569	43%	1,324	15	65%	8	35%	23
	Fine Painting & Decorating Company Inc Painting & Instrumentation	4,225	72%	0	0%	0	0%	214	4%	0	0%	0	0%	4,439	75%	1,453	25%	5,892	23	79%	6	21%	29
	Giachetti Plumbing & Heating Corp. Plumbing	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	1,895	22%	6,822	78%	8,717	5	16%	27	84%	32
	LVC Interiors Inc Window Treatment / Blinds	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	0	0%	14	1	100%	0	0%	1
	Metropolitan Enterprises Hoist/Bridges/Scaffold	1,193	51%	0	0%	0	0%	135	6%	0	0%	0	0%	1,328	57%	1,017	43%	2,345	37	76%	12	24%	49
	Nets That Work Safety Equipment	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%	394	3	30%	7	70%	10
	Otis Elevators Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%	8,476	4	15%	23	85%	27
	PAL Environmental Spray Fireproofing	780	39%	0	0%	0	0%	24	1%	0	0%	0	0%	804	40%	1,208	60%	2,012	11	42%	15	58%	26
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%	17	0	0%	1	100%	1
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%	510	4	57%	3	43%	7
	RCC Concrete Corp Above Grade Concrete	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	56%	9,348	39	30%	90	70%	129
	Re:Source New Jersey Resilient Flooring & Base	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	622	29%	1,501	71%	2,123	4	27%	11	73%	15
	Sirina Fire Protection Corp Fire Protection Systems	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%	3,800	7	30%	16	70%	23
	Trystate Burns Mechanical HVAC Systems	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	6,670	16%	35,062	84%	41,732	26	29%	64	71%	90
	United Drilling Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%	972	3	100%	0	0%	3
	Westchester Metal Works Metal Stairs	5,426	62%	0	0%	35	0%	1,990	23%	0	0%	0	0%	7,451	85%	1,352	15%	8,803	20	63%	12	38%	32
	Woodworks Construction Drywall	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	28,463	79%	7,536	21%	35,998	30	71%	12	29%	42
	Total Hours	88,213		1,418		1,352		2,235		4,545		0	126	97,889		148,272		246,160	306		450		756
	Overall % of Total	36%		1%		1%		1%		2%		0%	0%	40%		60%		100%	40%		60%		100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	In Progress
ASR Electric	6/24/2015	In Progress
Champion Metal	12/7/2016	In Progress
Cives	5/2/2014	In Progress
Commodore	2/2/2016	In Progress
Creative Construction Services	10/11/2014	In Progress
Eagle Scaffolding	5/30/2016	In Progress
Fine Painting & Decorating Company Inc	6/7/2015	In Progress
Giachetti Plumbing & Heating Corp.	12/23/2014	In Progress
LVC Interiors Inc	7/22/2017	In Progress
Metropolitan Enterprises	7/20/2014	In Progress
Nets That Work	10/14/2014	In Progress
Otis Elevators	8/28/2015	In Progress
PAL Environmental	1/18/2015	In Progress
PGS Millwork	7/1/2017	In Progress
Platinum Terrazzo, Inc.	9/3/2016	In Progress
RCC Concrete Corp	9/2/2014	In Progress
Re:Source New Jersey	8/28/2016	In Progress
Sirina Fire Protection Corp	8/19/2014	In Progress
Trystate Burns Mechanical	6/2/2015	In Progress
United Drilling	4/3/2014	In Progress
Westchester Metal Works	7/25/2014	In Progress
Woodworks Construction	5/19/2015	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2020 - 09/30/2020
As of:	11/12/2020

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount												
		M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Hrs	% ¹	Hrs	% ¹	#			
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	
Total Hours		0		0		0		0		0		0		0		0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: University Forum
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 09/30/2020 Project Start: 12/1/2015 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,333,464	\$ 1,333,464

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ -	\$ 22,324	\$ 22,324
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 19,272	\$ 19,272
Mamais Contracting Corp	WL-ESD	No	Contractor	Yes	\$ -	\$ 12,880	\$ 12,880
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 1,295	\$ 1,295
Barbizon Elec Co Inc	NON	No	Service	Yes	\$ -	\$ 7,875	\$ 7,875
Door Automation Corp.	NON	No	Doors/Windows and Glazing	Yes	\$ -	\$ 6,292	\$ 6,292
Empire Office Inc	NON	No	Furniture	Yes	\$ -	\$ 912,358	\$ 912,358
Envirobusiness Inc	NON	No	Commissioning	Yes	\$ -	\$ 54,735	\$ 54,735
Hellman Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 154,709	\$ 154,709
Live Wire Electric 1 LLC	NON	No	Electrical	Yes	\$ -	\$ 6,466	\$ 6,466
Municipal Testing Laboratory	NON	No	Material Testing	Yes	\$ -	\$ 77,144	\$ 77,144
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 3,320	\$ 3,320
Vidaris Inc	NON	No	Exterior / Roofing	Yes	\$ -	\$ 52,931	\$ 52,931
William Hird & Co INC	NON	No	Fire Protection	Yes	\$ -	\$ 1,863	\$ 1,863

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 1,333,464	\$ 1,333,464
MWL Direct Spend Total	\$ -	\$ 54,476	\$ 54,476
Non-MWL Direct Spend Total	\$ -	\$ 1,278,988	\$ 1,278,988
MWL % of Total	0%	4%	4%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: University Forum
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 09/30/2020	Project Start: 12/1/2015 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Skanska	NON	No	Construction Management	Yes	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
	MWL Direct Spend Total	\$ -	\$ -	\$ -
	Non-MWL Direct Spend Total	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
	MWL % of Total	0%	0%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	09/30/2020	Project Start:	12/1/2015
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 1,323,633	\$ 1,323,633
					Direct Spend Grand Total	\$ - \$ 1,323,633	\$ 1,323,633
					MWL Direct Spend Total	\$ - \$ -	\$ -
					Non-MWL Direct Spend Total	\$ - \$ 1,323,633	\$ 1,323,633
					MWL % of Total	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	09/30/2020	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Champion Metal & Glass Inc	NON	No	Interior Glass	Yes	\$ 845,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,395,320	\$ 6,395,320
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 598,187	\$ 598,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 325,000	\$ 269,935
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 51,830,372	\$ 61,694,500	\$ 61,637,435
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 37,461,981	\$ 45,620,296	\$ 45,563,231
MWL % of Tier II					21%	19%	19%

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Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	General Conditions
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	09/30/2020	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 497,823
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044
Outsource Consultants	M	No	Expediting	Yes	\$ -	\$ 209,295	\$ 209,295
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165
Pestrol Inc	MWL-ESD	No	Exterminator	Yes	\$ -	\$ 11,085	\$ 11,085
50 States Engineering Corp.	W	No	Surveyor	Yes	\$ -	\$ 29,936	\$ 29,936
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003
NON:							
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 95,900	\$ 95,900
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	\$ -	\$ 113,615	\$ 113,615
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	\$ -	\$ 733,712	\$ 733,712
Modspace	NON	No	Trailer Rental	Yes	\$ -	\$ 71,610	\$ 71,610
CDW Direct	NON	No		Yes	\$ -	\$ 1,739	\$ 1,739
Prolink Construction Companies	NON	No		Yes	\$ -	\$ 4,200	\$ 4,200
Callahead	NON	No	Temporary Toilets	Yes	\$ -	\$ 40,430	\$ 40,430
AON Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	\$ -	\$ 8,309	\$ 8,309
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	\$ -	\$ 2,250	\$ 2,250
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	\$ -	\$ 9,800	\$ 9,800
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 512	\$ 512
Geocomp	NON	No	Noise Consultant	Yes	\$ -	\$ 30,300	\$ 30,300
New Age Reprographics, LLC	NON	No		Yes	\$ -	\$ 158	\$ 158
HR Direct	NON	No		Yes	\$ -	\$ 228	\$ 228
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	\$ -	\$ 6,639	\$ 6,639
East Coast Metrology	NON	No		Yes	\$ -	\$ 902	\$ 902
Atlantic Tomorrows	NON	No		Yes	\$ -	\$ 25,518	\$ 25,518
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	\$ -	\$ 15,812	\$ 15,812
Rent A Fence	NON	No	Fence Rental	Yes	\$ -	\$ 9,507	\$ 9,507
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	\$ -	\$ 4,147	\$ 4,147
Architectural Testing DBA Intertek	NON	No	Testing Agency	Yes	\$ -	\$ 14,675	\$ 14,675
Hillti Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 4,000	\$ 4,000
Sunbelt Rentals	NON	No	Rental Vendor	Yes	\$ -	\$ 108,480	\$ 108,480
CHS Meridian US Finance LTD.	NON	No		Yes	\$ -	\$ 12,450	\$ 12,450
Control Point Associates	NON	No	Surveyor	Yes	\$ -	\$ 20,400	\$ 20,400
Microdesk Inc.	NON	No		Yes	\$ -	\$ 42,500	\$ 42,500
					Tier II Grand Total	\$ 2,932,617	\$ 2,932,617
					MWL Tier II Total	\$ 1,554,824	\$ 1,554,824
					Non-MWL Tier II Total	\$ 1,377,793	\$ 1,377,793
					MWL % of Tier I	0%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	University Forum
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	347-918-7871
As of Date:	09/30/2020	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MFM Contracting Corp	L	No	Utilities	Yes	\$ 1,277,929	\$ 1,307,930	\$ 1,307,930
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 25,489	\$ 25,489
Tier II Grand Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
MWL Tier II Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
Non-MWL Tier II Total					\$ -	\$ -	\$ -
MWL % of Tier I					100%	100%	101%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Ruttura & Sons Co Inc	Contract:	
Trade:	Elevated Slabs on Deck	Telephone:	631-454-0291
Address:	200 Cabot Street, West Babylon, NY 11704	Project Start:	12/1/2015
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
CGS Rebar Inc	W-ESD	No	Install Rebar	Yes	\$ 107,036	\$ 107,036	\$ 107,036	
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 800	\$ 1,480	\$ 1,480	
Our Rental Pumps	W-ESD	No	Pump Rental	Yes	\$ 7,621	\$ 14,643	\$ 14,643	
NON:								
USC Jenna	NON	No	Concrete Supplier	Yes	\$ 99,478	\$ 99,478	\$ 99,478	
Barker Steel	NON	No	Rebar Supplier	Yes	\$ 28,674	\$ 29,046	\$ 29,046	
US Concrete	NON	No	Concrete Supplier	Yes	\$ 96,835	\$ 96,835	\$ 96,835	
					Tier III Grand Total	\$ 340,444	\$ 348,518	\$ 348,518
					MWL Tier III Total	\$ 115,457	\$ 123,159	\$ 123,159
					Non-MWL Tier III Total	\$ 224,987	\$ 225,359	\$ 225,359
					MWL % of Tier II	11%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Skanska		Project: University Forum
Company Name: United Air Conditioning		Contract:
Trade: HVAC		Telephone: 718-893-6700
Address: 27-20 Skillman Ave. Long Island City, NY 11101		
As of Date: 09/30/2020	Project Start: 12/1/2015	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Tier III Grand Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
MWL Tier III Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					26%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Skanska		Project: University Forum
Company Name: Transcontinental Steel		Contract:
Trade: Misc Metals		Address: 27-20 Skillman Ave. Long Island City, NY 11101
Address: 27-20 Skillman Ave. Long Island City, NY 11101		Telephone: 718-893-6700
As of Date: 09/30/2020	Project Start: 12/1/2015	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	\$ 230,000	\$ 642,237	\$ 642,237
Tier III Grand Total					\$ 230,000	\$ 642,237	\$ 642,237
MWL Tier III Total					\$ 230,000	\$ 642,237	\$ 642,237
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					20%	41%	41%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	Project:	University Forum
Company Name:	Cord Contracting	Contract:	
Trade:	Millwork	Telephone:	516-626-8800
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797	Project Start:	12/1/2015
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,395,320	\$ 6,395,320

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No	Materials	Yes	\$ -	\$ 28,899	\$ 28,899
Tier III Grand Total					\$ 350,904	\$ 565,015	\$ 565,015
MWL Tier III Total					\$ 350,904	\$ 565,015	\$ 565,015
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

GC/CM:	Skanska
Date Range:	8/1/2008 - 09/30/2020
As of:	11/12/2020

**University Forum
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor									Headcount																					
		M		W		L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total															
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#											
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54
	ARI Products Access Flooring	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6
	Ashlar Construction LLC Masonry	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	0	0%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47
	Barrett Roofing	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	40	77%	12	23%	52
	Cord Contracting Co Inc Millwork	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66	17	26%	49	74%	66	
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	8	100%	0	0%	1	100%	1		
	Current Fire Protection Inc Fire Protection	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15	8	53%	7	47%	15	
	Eddington Security Inc Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36	36	100%	0	0%	36	
	Fromkin Brothers Painting	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24	16	67%	8	33%	24	
	Garcia Marble & Tile Tiling	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10	9	90%	1	10%	10	
	Giachetti Plumbing & Heating Corp Plumbing	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	4	10%	37	90%	41	4	10%	37	90%	41	
	McKeon Door East Overhead Doors	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7	6	86%	1	14%	7	
	Orange County Ironworks, LLC Structural Steel	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85	32	38%	53	62%	85	
	Pyramid Floor Covering Flooring	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7	2	29%	5	71%	7	
	Ruttura & Sons Excavation/Foundation	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	115	45%	138	55%	253	115	45%	138	55%	253	
	Transcontinental Contracting Inc Misc Metals	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28	24	86%	4	14%	28	
United Air Conditioning Corp HVAC	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21	12	57%	9	43%	21		
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925		176,355		397		53%		356		47%		753	
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%		100%		53%		53%		47%		100%			

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	7/1/2020 - 09/30/2020
As of:	11/12/2020

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount					
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	09/30/2020	Project Start:	10/1/2016
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 488	\$ 488
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637
NON:							
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185
Action Carting Environmental Serv	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 54,719	\$ 54,719

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 226,000	\$ 226,000
MWL Direct Spend Total	\$ -	\$ 170,274	\$ 170,274
Non-MWL Direct Spend Total	\$ -	\$ 55,726	\$ 55,726
MWL % of Total	0%	75%	75%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Phase 2 Below Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:** _____
As of Date: 09/30/2020 **Project Start:** 10/1/2016 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 191,718,997

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 191,718,997	\$ 191,718,997

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ -	\$ 191,718,997	\$ 191,718,997
	MWL Direct Spend Total	\$ -	\$ -	\$ -
	Non-MWL Direct Spend Total	\$ -	\$ 191,718,997	\$ 191,718,997
	MWL % of Total	0%	0%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Lend Lease, Trade: Construction Management, Address: 622 West 132nd, 2nd fl, New York, NY 10027, As of Date: 09/30/2020, Project: Phase 2 Below Grade, Contract: Telephone: 212-939-9580, Project Start: 10/1/2016, Project End: In Progress

COMPANY (Tier I) table with columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Includes entry for Lend Lease.

SUBCONTRACTORS (Tier II) table with columns: Name/Address/Phone # (if available) otherwise enter Trade, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Lists various subcontractors under MWL and NON categories.

Summary table for Subcontractors: Tier II Grand Total, MWL Tier II Total, Non-MWL Tier II Total, MWL % of Tier I.

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Civetta Cousins	Contract:	
Trade:	Excavation	Telephone:	718-991-5100
Address:	1100 East 156th Street Bronx, NY 10474	Project Start:	10/1/2016
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 42,120	\$ 107,809	\$ 107,809	
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 91,800	\$ 123,827	\$ 123,827	
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	\$ 177,965	\$ 191,908	\$ 191,908	
NON:								
Eagle One Roofing Contractors Inc	NON	No	Waterproofing	Yes	\$ 177,900	\$ 179,381	\$ 175,793	
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	\$ 425,000	\$ 508,235	\$ 503,308	
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	\$ 660,000	\$ 849,688	\$ 733,875	
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 12,500,000	\$ 14,345,787	\$ 14,345,787	
					Tier III Grand Total	\$ 14,074,785	\$ 16,306,635	\$ 16,182,307
					MWL Tier III Total	\$ 311,885	\$ 423,544	\$ 423,544
					Non-MWL Tier III Total	\$ 13,762,900	\$ 15,883,091	\$ 15,758,763
					MWL % of Tier II	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Civetta Cousins	Project: Phase 2 Below Grade
Trade:	Foundation	Contract:
Address:	1100 East 156th Street Bronx, NY 10474	Telephone: 718-991-5100
As of Date:	09/30/2020	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 77,690,660	\$ 77,690,660	\$ 76,686,355

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,439,247	\$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,750,000	\$ 5,075,899
NON:							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 24,000,000	\$ 23,327,500
JA Lee Electrical Services	NON	No	Electrical Contractor	Yes	\$ 652,000	\$ 745,817	\$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 3,454,063	\$ 2,147,035
Tier III Grand Total					\$ 36,202,000	\$ 36,389,127	\$ 33,663,587
MWL Tier III Total					\$ 8,250,000	\$ 8,189,247	\$ 7,515,146
Non-MWL Tier III Total					\$ 27,952,000	\$ 28,199,880	\$ 26,148,441
MWL % of Tier III					11%	11%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	J. D'Annunzio & Sons	Project: Phase 2 Below Grade
Trade:	Utility General Contractor	Contract:
Address:	3730 Park Ave, South Plainfields, NJ 07080	Telephone: 732-574-1300
As of Date:	09/30/2020	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 5,657,841	\$ 5,657,841	\$ 5,462,474

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		\$ 19,044	\$ 19,044
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		\$ 88,261	\$ 88,261
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		\$ 280,380	\$ 280,380
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		\$ 313,819	\$ 313,819
New York Geomatics	M-ESD	No	Survey Sub.	Yes		\$ 23,531	\$ 23,531
Rodbusters, Inc.	W	No	Rebar Lumber Sub.	Yes		\$ 6,844	\$ 6,844
NON:							
Bancker Construction Corp.	NON	No	Gas Sub	Yes		\$ 139,500	\$ 139,500
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		\$ 350,605	\$ 350,605
Geocomp Corporation	NON	No	Noise Monitoring Sub.	Yes		\$ 24,300	\$ 24,300
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		\$ 24,521	\$ 24,521
Roadway Maintenance Contracting Inc.	NON	No	Striping Sub	Yes		\$ 2,936	\$ 2,936
Superior Gunite	NON	No	Shortcrete Sub	Yes		\$ 30,744	\$ 30,744
Welsbach Electric	NON	No	Electrical Sub	Yes		\$ 104,235	\$ 104,235

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>				Tier III Grand Total	\$ -	\$ 1,408,720	\$ 1,408,720
				MWL Tier III Total	\$ -	\$ 731,879	\$ 731,879
				Non-MWL Tier III Total	\$ -	\$ 676,841	\$ 676,841
				MWL % of Tier II	0%	13%	13%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease
Company Name: Cives Corp **Project:** Phase 2 Below Grade
Trade: Structural Steel **Contract:**
Address: 8 Church Street, Gouverneur, NY 13642 **Telephone:** 315-287-2200
As of Date: 09/30/2020 **Project Start:** 10/1/2016 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,806,000	\$ 16,806,000	\$ 16,806,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWNL:</i>							
Baco Enterprises Inc	L	No	Misc Steel	Yes	\$ 500,000	\$ 664,824	\$ 660,849
Commonwealth Metal Co	W-ESD	No	Material	Yes	\$ 1,750,000	\$ 1,787,268	\$ 1,779,435
Ryan Biggs/ Clark Davis	W-ESD	No	Engineering	Yes	\$ 40,000	\$ 157,025	\$ 157,025
<i>NON:</i>							
JF Stearns	NON	No	Steel Erection	Yes	\$ 8,790,000	\$ 9,518,513	\$ 9,423,328
The Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 556,000	\$ 570,749	\$ 550,440
Tier III Grand Total					\$ 11,636,000	\$ 12,698,379	\$ 12,571,077
MWL Tier III Total					\$ 2,290,000	\$ 2,609,117	\$ 2,597,309
Non-MWL Tier III Total					\$ 9,346,000	\$ 10,089,262	\$ 9,973,768
MWL % of Tier II					14%	16%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 09/30/2020
As of :	11/12/2020

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	%	#	%	#		
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	6,165	43%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,601	60%	5,791	40%	14,392	14	67%	7	33%	21
Tier II	ASR Electrical Contracting Inc Electrical	545	12%	0	0%	0	0%	48	1%	0	0%	0	0%	0	0%	593	13%	3,877	87%	4,469	5	19%	22	81%	27
	Cives Steel Structural Steel	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526	32	25%	98	75%	130
	Civetta Cousins JV Street Structures	107,659	36%	2,192	1%	368	0%	2,568	1%	4,039	1%	0	0%	0	0%	116,826	39%	183,702	61%	300,528	240	38%	387	62%	627
	J D'Annunzio & Sons Utility	5,484	25%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,587	25%	16,475	75%	22,062	135	54%	114	46%	249
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
Total Hours		147,241		4,754		376		2,841		4,499		0		68		159,779		279,746		439,525	580		824		1,404
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		64%		100%	41%		59%		100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	In Progress
Cives Steel	10/8/2016	In Progress
Civetta Cousins JV	10/8/2016	In Progress
J D'Annunzio & Sons	12/29/2018	In Progress
Par Environmental Corporation	5/7/2017	In Progress
Roger & Sons	2/27/2018	In Progress

GC/CM:	Lend Lease
Date Range:	7/1/2020 - 09/30/2020
As of :	11/12/2020

**Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Participation									Total Hours			Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	J D'Annunzio & Sons Utility	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Columbia Business School Above Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 09/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 206,263,341	\$ 206,263,341

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction Management	Yes	\$ -	\$ 206,263,341	\$ 206,263,341

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 206,263,341	\$ 206,263,341
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 206,263,341	\$ 206,263,341
MWL % of Total	0%	0%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Turner Construction Company	Project: Columbia Business School Above Grade
Trade: Construction Management	Contract:
Address: 375 Hudson Street, 6th Floor, New York, NY 10014	Telephone: (212) 229-8000
As of Date: 09/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier I)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%	
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 206,263,341	\$ 206,263,341	

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 34	\$ 34
Dial Locksmith	L	No	Office Supplies	Yes	\$ -	\$ 3,199	\$ 3,199
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 31	\$ 31
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 135	\$ 135
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 33	\$ 33
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 35,835	\$ 35,835
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 54,473	\$ 11,965
Crown System	MW	No	Signage	Yes	\$ 368,721	\$ 368,721	\$ 40,706
Egg Electric	W	No	Electrical	Yes	\$ 13,950,000	\$ 14,507,356	\$ 6,638,426
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 196,280	\$ 162,427
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,909,418	\$ 2,573,614
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 11,478,396	\$ 6,995,899
Curtis Partition	M	No	Drywall - Temp Protection	Yes	\$ 5,940,000	\$ 1,013,154	\$ 553,645
Park Ave	M	No	Door, Frames & Hardware	Yes	\$ 890,000	\$ 906,164	\$ 164,366
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,418,605	\$ 97,238
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 12,250,171	\$ 11,506,373
Mamais	WL-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 367,124	\$ 100,716
Alfran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 7,980,037	\$ 2,626,895
PIP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,592,324	\$ 637,088
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 49,952	\$ 26,883
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 1,146,996	\$ 1,146,996
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 45,245,288	\$ 44,705,205
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 2,008,261	\$ 1,728,562
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 5,077,801	\$ 3,618,732
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 3,107,892	\$ 3,584,125	\$ 1,291,087
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,985,000	\$ 5,105,873	\$ 3,736,941
DFB Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,597,400	\$ 510,345
Global BMJ, LLC	NON	No	Facade Maintenance	Yes	\$ 1,787,170	\$ 1,787,170	\$ 1,010,486
HB Communications	NON	No	AV	Yes	\$ 11,199,000	\$ 11,055,268	\$ 521,956
Transep Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,558,816	\$ 6,293,269
Almar Plumbing	NON	No	Above Grade Plumbing	Yes	\$ 8,619,000	\$ 8,644,511	\$ 5,337,211
Jacobson & Company	NON	No	Rough Capentry	Yes	\$ 11,000,000	\$ 11,381,531	\$ 3,222,253
Jacobson & Company	NON	No	Specialty Ceiling/ GFRG	Yes	\$ 6,550,000	\$ 6,513,509	\$ 461,116
Jacobson & Company	NON	No	Acoustical Ceiling	Yes			
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 308,675	\$ 80,445	\$ 41,671
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHUs	Yes	\$ 634,418	\$ 622,813	\$ 474,885
Turner Logistics LLC	NON	No	Pre-Purchase Outdoor AHUs-DOAs/RTUs	Yes	\$ 4,213,575	\$ 4,335,259	\$ 3,465,305
Turner Logistics LLC	NON	No	Pre-Purchase Chilled Beams	Yes	\$ 899,812	\$ 1,141,273	\$ 905,671
FW Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 37,104,863	\$ 22,776,986
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,501,493	\$ 919,058
Furniture Consultants (FCI)	NON	No	Seminar Tables	Yes	\$ 1,347,661	\$ 1,347,661	\$ 73,738
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,358,900	\$ 5,391,088
PI Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 11,777,747	\$ 8,524,919
Platinum Tile	NON	No	Terrazzo	Yes	\$ 2,249,000	\$ 2,249,000	\$ 82,147
Scanga Woodworking Corp.	NON	No	Millwork	Yes	\$ 5,883,420	\$ 4,615,011	\$ 147,457
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 4,867,273	\$ 2,162,653
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,008,154	\$ 2,834,007
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 2,413,235	\$ 2,467,761	\$ 2,022,007
Zwicker Electric	NON	No	AG Electrical	Yes	\$ 16,674,277	\$ 17,788,538	\$ 11,479,220
Weinstein & Holtzman	NON	No	Toilet Accessories	Yes	\$ 948,950	\$ 948,950	\$ 46,320
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,091,239	\$ 1,237,897
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 2,447,452	\$ 200,410
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 832,991	\$ 82,728
Concrete Industries	NON	No	Early Sitework	Yes	\$ 891,871	\$ 986,454	\$ 281,707
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 9,004,543	\$ 1,352,444
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,355,192	\$ 514,839
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,833,484	\$ 1,800,893
Unity Electric	NON	No	Electrical	Yes	\$ 10,550,000	\$ 10,713,840	\$ 3,104,522
Woodworks Construction	NON	No	Wood Flooring	Yes	\$ 1,476,000	\$ 1,476,000	\$ 160,170
Hi Tech	NON	No	Access Flooring	Yes	\$ 1,695,000	\$ 1,700,179	\$ 78,510
Performance Systems	NON	No	Operable Partitions	Yes	\$ 80,000	\$ 80,000	\$ 28,840
Pottrona Frau	NON	No	Forum Seating	Yes	\$ 391,690	\$ 19,093	\$ 19,093
Turner Logistics LLC	NON	No	ATS 1407	Yes	\$ 176,170	\$ 176,170	\$ 134,770
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 3,544,297	\$ 3,630,473	\$ 3,008,195
Tier II Grand Total					\$ 308,448,602	\$ 323,400,242	\$ 179,111,938
MWL Tier II Total					\$ 58,562,805	\$ 57,278,438	\$ 33,322,504
Non-MWL Tier II Total					\$ 249,885,797	\$ 266,121,804	\$ 145,789,434
MWL % of Tier II					0%	28%	16%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Bamco Inc.	Contract:	
Trade:	Carpentry	Telephone:	732-302-0889
Address:	30 Baekeland Ave - Middlessex NJ 08846	Project Start:	1/1/2018
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	Yes	Carpentry	\$ 4,985,000	\$ 5,105,873	\$ 3,736,941

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Park Ave Building Supplies, LLC	M	No	Material supplier	Yes	\$ 125,000	\$ 145,000	\$ 138,962	
NON:								
Sloan & Company	NON	No	Framing/Sheathing	Yes	\$ 850,000	\$ 968,212	\$ 630,569	
ARW Inc	NON	No	Sub Tier Installing Contractor - Barrier	Yes	\$ 280,000	\$ 280,000	\$ 239,691	
					Tier III Grand Total	\$ 1,255,000	\$ 1,393,212	\$ 1,009,222
					MWL Tier III Total	\$ 125,000	\$ 145,000	\$ 138,962
					Non-MWL Tier III Total	\$ 1,130,000	\$ 1,248,212	\$ 870,260
					MWL % of Tier III	3%	3%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Cives Corp	Contract:	
Trade:	Structural Steel	Telephone:	315-287-2200
Address:	8 Church Street, Gouverneur, NY 13642	Project Start:	1/1/2018
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 45,245,288	\$ 44,705,205	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Misc. Steel & Deck	Yes	\$ 600,000	\$ 1,817,816	\$ 1,817,816
Commonwealth Metal Co	W-ESD	No	Metals Service Center	Yes	\$ 4,000,000	\$ 4,000,000	\$ 3,391,770
Erection & Welding Contractors LLC	M-ESD	No	Galv'd Screen Wall Fabrication	Yes	\$ 500,000	\$ 208,971	\$ 208,971
Ryan Biggs/ Clark Davis	W	No	Connectoin Design & Engineering	Yes	\$ 100,000	\$ 356,550	\$ 356,550
NON:							
South Shore Construction Services	NON	No	Steel & Deck Erection	Yes	\$ 18,800,000	\$ 21,304,187	\$ 21,090,807
Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 2,910,000	\$ 3,207,210	\$ 3,132,650

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 26,910,000	\$ 30,894,734	\$ 29,998,564
MWL Tier III Total	\$ 5,200,000	\$ 6,383,337	\$ 5,775,107
Non-MWL Tier III Total	\$ 21,710,000	\$ 24,511,397	\$ 24,223,457
MWL % of Tier III	15%	14%	13%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: First Women's Fire Systems Corp **Project:** Columbia Business School Above Grade
Trade: Fire Sprinkler Installation **Contract:**
Address: 55 West 59th Street New York, NY 10018 **Telephone:** 212-570-5049
As of Date: 09/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 3,961,400	\$ 3,909,418	\$ 2,573,614

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 396,140	\$ 396,140	\$ 225,640
Milrose	NON	No	Expeditor	Yes	\$ 8,323	\$ 8,323	\$ 8,232
Tier III Grand Total					\$ 404,463	\$ 404,463	\$ 233,872
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 404,463	\$ 404,463	\$ 233,872
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	F.W. Sims LLC	Contract:	
Trade:	HVAC	Telephone:	631-491-1441
Address:	101 Otis Street, West Babylon, NY 11704	Project Start:	1/1/2018
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 37,104,863	\$ 22,776,986

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
IAR Insulation	W	No	Insulation	Yes	\$ 1,650,000	\$ 1,627,358	\$ 100,800
New York Plumbing Supply	M	No	Supplier	Yes	\$ 3,000,000	\$ 3,000,000	\$ 40,783
NON:							
Geocomp Engineering	NON	No	Enginerring	Yes	\$ 3,900	\$ 6,780	\$ 6,780
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,315	\$ 35,315
Aalco Transport & Storage	NON	No	Storage	Yes	\$ 50,000	\$ 924,578	\$ 813,710
LP Gans Sales Company	NON	No	Equipment supplier	Yes	\$ 126,000	\$ 135,911	\$ 78,711
Mechanical Technologies	NON	No	Equipment supplier	Yes	\$ 76,000	\$ 77,225	\$ 71,665
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	\$ 120,000	\$ 144,689	\$ 144,689
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	\$ 435,000	\$ 439,750	\$ 432,500
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	\$ 205,000	\$ 205,000	\$ 144,000
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	\$ 21,100	\$ 21,100	\$ 21,100
Interstate chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	\$ 26,833	\$ 278,562	\$ 210,163
Gotham Pipe Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 419,058	\$ 281,647
Clearly Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 13,449	\$ 11,340
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 13,263	\$ 7,713
Carrier Enterprises, LLC	NON	No	Supplier	Yes	\$ 7,118	\$ 41,541	\$ 17,768
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	\$ 1,813	\$ 7,039	\$ 5,162
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	\$ 3,050	\$ 3,050	\$ 3,050
Ideal Supply	NON	No	Supplier	Yes	\$ 7,729	\$ 411,701	\$ 310,622
I & I Systems, Inc.	NON	No	Supplier	Yes	\$ 6,175	\$ 10,435	\$ 9,995
J.T. Lynne Representatives	NON	No	Supplier	Yes	\$ 9,205	\$ 50,325	\$ 45,596
Core Tech	NON	No	Supplier	Yes	\$ 12,800	\$ 29,700	\$ 23,100
GrippleInc.	NON	No	Supplier	Yes	\$ 3,900	\$ 37,427	\$ 37,427
Mason East, Inc.	NON	No	Supplier	Yes	\$ 32,000	\$ 32,030	\$ 32,030
Metro Air Products	NON	No	Supplier	Yes	\$ 2,574	\$ 2,574	\$ 2,574

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 5,855,848	\$ 7,995,593	\$ 2,915,973
MWL Tier III Total	\$ 4,650,000	\$ 4,627,358	\$ 141,583
Non-MWL Tier III Total	\$ 1,205,848	\$ 3,368,235	\$ 2,774,390
MWL % of Tier III	12%	12%	1%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Jacsonson and Company	Contract:	
Trade:	Carpentry	Telephone:	(908) 355-5200
Address:	1079 East Grand Street, Elizabeth NJ 07207		
As of Date:	09/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 11,381,531	\$ 3,222,253

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Material supplier	Yes	\$ 1,126,113	\$ 1,126,113	\$ 549,165
Park Ave	M	No	Material supplier	Yes	\$ 232,500	\$ 232,500	\$ 1,772
X-Cell Insulation	M	No	Subcontractor	Yes	\$ 340,000	\$ 340,000	\$ 81,000
Tier III Grand Total					\$ 1,698,613	\$ 1,698,613	\$ 631,937
MWL Tier III Total					\$ 1,698,613	\$ 1,698,613	\$ 631,937
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					15%	15%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Island International Enterprises, LLC	Project:	Columbia Business School Above Grade
Trade:	Spray Fireproofing	Contract:	
Address:	1101 Scott Avenue, Calverton NY 11933	Telephone:	631-208-3500
As of Date:	09/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,008,261	\$ 1,728,562

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 71,323	\$ 71,323
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	\$ 27,000	\$ 138,643	\$ 138,643
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	\$ 210,000	\$ 216,000	\$ 177,623
Naughton Energy Corp	W	No	Fuel Supplier	Yes	\$ 6,000	\$ 24,073	\$ 24,073
Tier III Grand Total					\$ 264,000	\$ 450,039	\$ 411,662
MWL Tier III Total					\$ 264,000	\$ 450,039	\$ 411,662
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					19%	22%	24%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: PJ Mechanical Corp	Contract:
Trade: HVAC Work	Telephone: 212-243-2555
Address: 55 Bond Street	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 11,777,747	\$ 8,524,919

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hairy Brainum	W	No	Supplier	Yes	\$ 400,000	\$ 400,000	\$ 400,000
international Asbestos Removal	W	No	Insulation	Yes	\$ 1,850,000	\$ 1,850,000	\$ 287,698

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 2,250,000	\$ 2,250,000	\$ 687,698
	MWL Tier III Total	\$ 2,250,000	\$ 2,250,000	\$ 687,698
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	20%	19%	8%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Post Road Iron Works	Contract:	
Trade:	Miscellaneous Metals	Telephone:	203-869-6322
Address:	345 West Putnam Ave. Greenwich CT 06830	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Miscellaneous Metals	\$ 650,000	\$ 2,833,484	\$ 1,800,893

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
KKG Construction Inc.	M	No	Misc Metals/ Installations	Yes	\$ 746,720	\$ 746,720	\$ 612,356
Tier III Grand Total					\$ 746,720	\$ 746,720	\$ 612,356
MWL Tier III Total					\$ 746,720	\$ 746,720	\$ 612,356
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					115%	26%	34%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Roger & Sons Concrete, Inc.	Contract:	
Trade:	Concrete	Telephone:	845-227-6033
Address:	1474 Route 55, LaGrangeville, NY 12540	Project Start:	1/1/2018
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 12,250,171	\$ 11,506,373

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cole Technologies	M	No	Floor Flatness Inspections	Yes	\$ 11,165	\$ 12,113	\$ 12,113
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 204,413	\$ 81,236	\$ 81,236
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 1,181,754	\$ 1,226,856	\$ 1,226,856
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier III Grand Total	\$ 1,397,332	\$ 1,320,205	\$ 1,320,205
	MWL Tier III Total	\$ 1,397,332	\$ 1,320,205	\$ 1,320,205
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	13%	11%	11%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Schneider Electric	Contract:
Trade: IT/Secutiry	Telephone: 609-865-1502
Address: 210 Meadowlands Parkway, Secaucus NJ 07094	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/Secutiry	\$ 4,655,000	\$ 4,867,273	\$ 2,162,653

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech Engineering	W	No	BIM Coordinator	Yes	\$ 25,000	\$ 25,000	\$ 20,662
Touch Tel	W	No	Electrician	Yes	\$ 2,123,500	\$ 2,065,000	\$ 558,101
NON:							
Tier III Grand Total					\$ 2,148,500	\$ 2,090,000	\$ 578,763
MWL Tier III Total					\$ 2,148,500	\$ 2,090,000	\$ 578,763
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					46%	43%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Sloan & Company	Contract:	
Trade:	Carpentry	Telephone:	(973) 227-3555
Address:	49 Bloomfield Avenue - Mountain Lakes, NJ 07046	Project Start:	1/1/2018
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Sloan & Company	NON	No	Carpentry	\$ 850,000	\$ 968,212	\$ 630,569

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Ave Building Supplies	M	No	Materials Supplier	Yes	\$ 125,000	\$ 145,000	\$ 138,962
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 125,000	\$ 145,000	\$ 138,962
	MWL Tier III Total	\$ 125,000	\$ 145,000	\$ 138,962
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	15%	15%	22%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Turner Logistics LLC
Trade: Pre-Purchase Electrical Switchgear
Address: 3 Paragon Drive, Montvale, NJ 07645
As of Date: 09/30/2020

Project: Columbia Business School Above Grade
Contract:
Telephone: 201-722-3800
Project Start: 1/1/2018
Project End: In Progress

Table titled 'COMPANY (Tier II)' with columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Row: Turner Logistics LLC, NON, No, Pre-Purchase Electrical Switchgear, \$ 2,413,235, \$ 2,467,761, \$ 2,022,007

Table titled 'SUBCONTRACTORS (Tier III)' with columns: Name/Address/Phone # (if available) otherwise enter Trade, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Row: MWL: Turtle & Hughes, W-ESD, No, Electrical, Yes, \$ 2,218,750, \$ 2,269,085, \$ 1,839,260

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Summary table with rows: Tier III Grand Total, MWL Tier III Total, Non-MWL Tier III Total, MWL % of Tier II. Values: \$ 2,218,750, \$ 2,269,085, \$ 1,839,260, \$ 2,218,750, \$ 2,269,085, \$ 1,839,260, \$ -, \$ -, 92%, 92%, 91%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: United Structural Works, Inc. **Project:** Columbia Business School Above Grade
Trade: Structural Steel **Contract:**
Address: 45 Hemlock Drive, Congress NY 10920 **Telephone:** (845) 268-3600
As of Date: 09/30/2020 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Structural Works, Inc.	NON	No	Structural Steel	\$ 10,550,000	\$ 10,713,840	\$ 3,104,522

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Ashnu International, Inc.	M	No	Fabrication	Yes	\$ 510,000	\$ 510,000	\$ 340,000

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$	510,000	\$	510,000	\$	340,000
MWL Tier III Total	\$	510,000	\$	510,000	\$	340,000
Non-MWL Tier III Total	\$	-	\$	-	\$	-
MWL % of Tier II		5%		5%		11%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project:	Columbia Business School Above Grade	
Company Name:	Unity Electric		Contract:		
Trade:	Electrical		Telephone:	718-593-4300	
Address:	65-45 Fresh Meadow Lane Flushing, NY 11365		Project Start:	1/1/2018	
As of Date:	09/30/2020		Project End:	In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Unity Electric	NON	No	Electrical	\$ 10,550,000	\$ 10,713,840	\$ 3,104,522

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W	No	Electrical	Yes	\$ 8,457	\$ 22,758	\$ 8,457

Tier III Grand Total	\$ 8,457	\$ 22,758	\$ 8,457
MWL Tier III Total	\$ 8,457	\$ 22,758	\$ 8,457
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	0%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
 Company Name: Zwicker Electric Project: Columbia Business School Above Grade
 Trade: Electricians Contract:
 Address: 360 Park Ave South Telephone: 212-477-8400
 As of Date: 09/30/2020 Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,788,538	\$ 11,479,220

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 50,000	\$ 37,729
Benfield Electric	L	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 15,276
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 8,947
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 20,000	\$ 14,662
Turtle and Hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 600,000	\$ 528,812
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,075,000	\$ 1,200,000	\$ 605,426
MWL Tier III Total	\$ 1,075,000	\$ 1,200,000	\$ 605,426
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	6%	7%	5%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Columbia Business School Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	09/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 55,890,801	\$ 55,890,801

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction Management	Yes	\$ -	\$ 55,890,801	\$ 55,890,801
Direct Spend Grand Total					\$ -	\$ 55,890,801	\$ 55,890,801
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 55,890,801	\$ 55,890,801
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Turner Construction Company	Project: Columbia Business School Below Grade
Trade: Construction Management	Contract:
Address: 375 Hudson Street, 6th Floor, New York, NY 10014	Telephone: (212) 229-6000
As of Date: 09/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 55,890,801	\$ 55,890,801

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No		Yes	\$ -	\$ 1,300	\$ 1,300
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 11	\$ 11
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 71	\$ 71
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 16	\$ 16
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 3,909	\$ 3,909
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 17,639	\$ 1,835
Egg Electric	W	No	Electric	Yes	\$ 5,524,740	\$ 5,822,555	\$ 4,390,678
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,820,750	\$ 2,175,441
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,947,959	\$ 671,106
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 88,765	\$ 4,471
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 435,501	\$ 281,096
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 6,859,094	\$ 6,579,623
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,105,084	\$ 620,717
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 18,441
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 410,041	\$ 60,878
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 84,120	\$ 84,120	\$ 48,023
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 10,377
NON:							
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,530,700	\$ 1,266,785
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 2,377,108	\$ 2,408,852	\$ 1,569,740
Transel Elevator & Electric	NON	No	Elevator	Yes	\$ 596,900	\$ 624,613	\$ 339,937
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 7,358,171	\$ 5,034,535
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,492,992	\$ 807,505
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 9,611,224	\$ 7,611,677
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,363,600	\$ 3,989,019
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 3,392,505	\$ 3,503,404	\$ 2,825,238
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHU's	Yes	\$ 582,706	\$ 577,606	\$ 471,992
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 534,039	\$ 528,506	\$ 403,560
Safway	NON	No	Hoisting and Protection	Yes	\$ 40,000	\$ 65,913	\$ 23,322
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,586,804	\$ 895,968
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,586,909	\$ 228,592
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 104,057	\$ 10,197
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 119,435	\$ 19,280
Scanga Woodworking	NON	No	Millwork	Yes	\$ 78,256	\$ 78,256	\$ 675
United Structural Works	NON	No	Misc. Metal	Yes	\$ -	\$ 250,959	\$ 222,565
Zwicker Electric	NON	No	Electrical	Yes	\$ 15,320,723	\$ 15,724,728	\$ 10,477,824
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 5,716,234	\$ 5,375,261
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,666,255	\$ 1,167,238
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 38,700	\$ 38,700	\$ 2,252
Turner Logistics LLC	NON	No	ATS/Light Fixtures	Yes	\$ 598,192	\$ 598,192	\$ 457,617
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 352,485	\$ 406,915	\$ 350,362
Turner Logistics	NON	No	Equipment - Switchgear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,810,578
Tier II Grand Total					\$ 80,202,921	\$ 86,281,576	\$ 61,244,480
MWL Tier II Total					\$ 18,190,871	\$ 21,876,436	\$ 14,882,761
Non-MWL Tier II Total					\$ 62,012,050	\$ 64,405,140	\$ 46,361,718
MWL % of Tier II					0%	39%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Almar Plumbing & Heating Corp.	Contract:	
Trade:	Plumbing	Telephone:	516-740-5900
Address:	50 Bethpage Road, Hicksville, NY 11801	Project Start:	1/1/2018
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 6,600,000	\$ 7,358,171	\$ 5,034,535

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Henry Quentzel Plumbing Supply Co Inc.	W	No	Vendor	Yes	\$ 50,000	\$ 60,000	\$ 51,278
IAR	W-ESD	No	Insulation	Yes	\$ 115,000	\$ 115,000	\$ 50,940
NY Plumbing Wholesale & Supply	M-ESD	No	Supplies	Yes	\$ 592,000	\$ 592,000	\$ 300,000
NON:							
Tier III Grand Total					\$ 757,000	\$ 767,000	\$ 402,218
MWL Tier III Total					\$ 757,000	\$ 767,000	\$ 402,218
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					11%	10%	8%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
 Company Name: Bamco Inc. Project: Columbia Business School Below Grade
 Trade: Carpentry Contract:
 Address: 30 Bleakeland Ave - Middlesex NJ 08846 Telephone: (732) 302-0889
 As of Date: 09/30/2020 Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ 6,600,000	\$ 7,358,171	\$ 5,034,535

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Advantage Building Supply	M	No	Sub Tier - Material Supplier	Yes	\$ 42,000	\$ 42,000	\$ 9,467
NON:							

<p>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</p>	Tier III Grand Total	\$ 42,000	\$ 42,000	\$ 9,467
	MWL Tier III Total	\$ 42,000	\$ 42,000	\$ 9,467
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	1%	1%	0%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	First Women's Fire Systems Corp	Project: Columbia Business School Below Grade
Trade:	Fire Sprinkler Installation	Contract:
Address:	55 West 59th Street New York, NY 10018	Telephone: 212-570-5049
As of Date:	09/30/2020	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,820,750	\$ 2,175,441

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 276,860	\$ 276,860	\$ 276,860
Tier III Grand Total					\$ 276,860	\$ 276,860	\$ 276,860
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 276,860	\$ 276,860	\$ 276,860
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Heritage Mechanical Services	Contract:	
Trade:	HVAC	Telephone:	516-558-2004
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,363,600	\$ 3,989,019

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Harry Brainum Jr., Inc.	W	No	Steel Purchases	Yes	\$ 48,561	\$ 27,298	\$ 27,298
Mate Matura	W	No	Insulation	Yes	\$ 450,000	\$ 450,000	\$ 56,700
NYC Shanty	W	No	Shanty Purchase	Yes	\$ 6,108	\$ 6,108	\$ 6,108
Shadow Transport	W	No	Storage	Yes	\$ 9,500	\$ 9,500	\$ 9,500
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 514,169	\$ 492,906	\$ 99,606
	MWL Tier III Total	\$ 514,169	\$ 492,906	\$ 99,606
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	10%	9%	2%

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		
Company Name:	Roger & Sons Concrete, Inc.	Project:	Columbia Business School Below Grade
Trade:	Concrete	Contract:	
Address:	1474 Route 55, LaGrangeville, NY 12540	Telephone:	845-227-6033
As of Date:	09/30/2020	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 6,859,094	\$ 6,579,623	

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Our Rental Pumps	W-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 6,485	\$ 6,485	
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 30,147	\$ 30,147	
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 515,987	\$ 689,221	\$ 689,221	
NON:								
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	\$ 401,862	\$ 401,862	\$ 361,676	
					Tier III Grand Total	\$ 937,849	\$ 1,127,715	\$ 1,087,529
					MWL Tier III Total	\$ 535,987	\$ 725,853	\$ 725,853
					Non-MWL Tier III Total	\$ 401,862	\$ 401,862	\$ 361,676
					MWL % of Tier III	14%	11%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Schneider Electric	Contract:	
Trade:	Building Management System	Telephone:	609-865-1502
Address:	210 Meadowlands Parkway, Secaucus NJ 07094	Project Start:	1/1/2018
As of Date:	09/30/2020	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 3,739,879	\$ 6,859,094	\$ 6,579,623

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 15,000	\$ 25,000	\$ 18,747
Olive Controls, Inc.	M	No	Electrician	Yes	\$ 290,000	\$ 290,000	\$ 49,800
Kane Communications, LLC	W	No	Electrician	Yes	\$ 790,000	\$ 790,000	\$ 178,500
NON:							
LV Solutions, Inc.	NON	No	Electrician	Yes	\$ 21,800	\$ 94,627	\$ 36,270
				Tier III Grand Total	\$ 1,116,800	\$ 1,199,627	\$ 283,317
				MWL Tier III Total	\$ 1,095,000	\$ 1,105,000	\$ 247,047
				Non-MWL Tier III Total	\$ 21,800	\$ 94,627	\$ 36,270
				MWL % of Tier III	29%	16%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 09/30/2020

GC/CM: Turner Construction Company
 Date Range: 8/1/2008 - 09/30/2020
 As of: 11/12/2020

Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Milestone								Total Hours			Headcount		
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total	
		Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	# %	# %	# %		
Tier I (Direct)	Turner Construction Company Construction Management	33,385 52%	96 0%	0 0%	2,876 4%	2,926 5%	0 0%	6,978 11%	46,260 72%	18,118 28%	64,378	90 64%	51 36%	141	
Tier II	Almar Plumbing	15,678 26%	632 1%	0 0%	5,650 9%	1,654 3%	0 0%	0 0%	23,614 40%	36,059 60%	59,673	29 33%	60 67%	89	
	Cives Steel Company	29,866 23%	0 0%	0 0%	0 0%	161 0%	0 0%	0 0%	30,027 23%	101,981 77%	132,008	49 30%	114 70%	163	
	Island International Enterprises	14,856 83%	0 0%	172 1%	0 0%	767 4%	0 0%	0 0%	15,795 89%	2,050 11%	17,845	36 75%	12 25%	48	
	Roger & Sons	56,947 42%	26 0%	52 0%	121 0%	2,425 2%	0 0%	866 1%	60,436 44%	76,701 56%	137,137	206 44%	266 56%	472	
	Safway Atlantic	4,310 50%	0 0%	0 0%	0 0%	70 1%	0 0%	0 0%	4,379 51%	4,262 49%	8,641	74 50%	74 50%	148	
	Zwicker Electric Company	19,290 20%	0 0%	0 0%	0 0%	1,601 2%	0 0%	0 0%	20,891 21%	76,556 79%	97,447	36 31%	79 69%	115	
	First Women's Fire Systems	2,104 13%	0 0%	0 0%	0 0%	933 6%	0 0%	0 0%	3,037 18%	13,596 82%	16,633	4 33%	8 67%	12	
	United Structural Works	9,544 34%	0 0%	612 2%	0 0%	0 0%	0 0%	0 0%	10,156 36%	18,183 64%	28,338	30 49%	31 51%	61	
	Wolkow Braker	17,185 71%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	17,185 71%	7,136 29%	24,321	21 50%	21 50%	42	
	F.W. Sims	9,829 14%	208 0%	8 0%	0 0%	0 0%	0 0%	0 0%	10,045 14%	60,954 86%	70,999	20 17%	95 83%	115	
	PJP Installers Inc	2,407 88%	0 0%	0 0%	0 0%	314 12%	0 0%	0 0%	2,720 100%	0 0%	2,720	30 100%	0 0%	30	
	Post Road Iron Works	1,038 31%	135 4%	0 0%	0 0%	0 0%	0 0%	0 0%	1,173 35%	2,132 65%	3,305	9 33%	18 67%	27	
	Rad & D'Aprile	20,641 53%	0 0%	0 0%	0 0%	72 0%	0 0%	0 0%	20,713 54%	17,995 46%	38,708	49 54%	41 46%	90	
	Heritage Mechanical	21,624 64%	0 0%	0 0%	0 0%	79 0%	0 0%	0 0%	21,703 64%	12,281 36%	33,983	54 68%	25 32%	79	
	Allran Electric	8,055 45%	0 0%	0 0%	312 2%	8 0%	0 0%	136 1%	8,511 48%	9,228 52%	17,739	14 48%	15 52%	29	
	PJ Mechanical	18,971 70%	0 0%	0 0%	225 1%	0 0%	0 0%	0 0%	19,195 71%	7,990 29%	27,185	37 55%	30 45%	67	
	Curtis Partition	43,275 65%	1,748 3%	387 1%	1,104 2%	1,454 2%	195 0%	0 0%	48,163 73%	18,026 27%	66,188	86 68%	40 32%	126	
	Concrete Industries	115 18%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	115 18%	523 82%	638	2 20%	8 80%	10	
	Bamco, Inc.	3,088 18%	0 0%	0 0%	0 0%	981 6%	0 0%	0 0%	4,069 24%	13,206 76%	17,275	16 35%	30 65%	46	
	Champion Metal & Glass	8 4%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	8 4%	218 96%	226	1 17%	5 83%	6	
	Mamals Construction	5,714 55%	0 0%	0 0%	0 0%	2,915 28%	0 0%	0 0%	8,629 83%	1,820 17%	10,449	30 83%	6 17%	36	
	ESG Electric Inc.	16,078 34%	0 0%	120 0%	1,352 3%	0 0%	840 2%	0 0%	18,390 39%	28,681 61%	47,071	38 43%	50 57%	88	
	Spectrum Painting	1,000 72%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	1,000 72%	396 28%	1,396	4 80%	1 20%	5	
	Transel Elevator, Inc.	10,117 57%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	10,117 57%	7,630 43%	17,747	12 34%	23 66%	35	
	Schneider Electric	472 28%	624 37%	0 0%	0 0%	0 0%	0 0%	0 0%	1,096 66%	571 34%	1,667	3 27%	8 73%	11	
	Unity Electric	6,209 38%	0 0%	600 4%	928 6%	1,149 7%	0 0%	144 1%	9,030 55%	7,386 45%	16,416	14 45%	17 55%	31	
	Jacobson & Company, Inc.	9,037 33%	384 1%	0 0%	453 2%	695 3%	0 0%	0 0%	10,569 39%	16,835 61%	27,404	30 48%	33 52%	63	
	JEM Architecturals	541 28%	0 0%	0 0%	0 0%	58 3%	0 0%	0 0%	599 31%	1,350 69%	1,949	3 38%	5 63%	8	
	Garcia Marble & Tile	152 50%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	152 50%	153 50%	305	1 33%	2 67%	3	
	Sherland & Farrington	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	40 100%	40	0 0%	1 100%	1	
Total Hours		381,532	3,853	1,951	13,021	18,259	1,035	8,123	427,774	562,054	989,827	1,028	1,169	2,197	
Overall % of Total		39%	0%	0%	1%	2%	0%	1%	43%	57%	100%	47%	53%	100%	

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Almar Plumbing	6/19/2018	In Progress
Cives Steel Company	11/25/2018	In Progress
Island International Enterprises	12/25/2018	In Progress
Roger & Sons	10/16/2018	In Progress
Safway Atlantic	10/17/2018	In Progress
Zwicker Electric Company	12/26/2018	In Progress
First Women's Fire Systems	12/25/2018	In Progress
United Structural Works	1/6/2019	In Progress
Wolkow Braker	2/27/2019	In Progress
F.W. Sims	3/5/2019	In Progress
PJP Installers Inc	3/17/2019	In Progress
Post Road Iron Works	6/8/2019	In Progress
Rad & D'Aprile	4/9/2019	In Progress
Heritage Mechanical	6/5/2019	In Progress
Allran Electric	6/26/2019	In Progress
PJ Mechanical	5/8/2019	In Progress

GC/CM: Turner Construction Company
 Date Range: 7/1/2020 - 09/30/2020
 As of: 11/12/2020

**Columbia Business School
 SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount												
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total											
		Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	# % ¹	# % ¹	#									
Tier I (Direct)	Turner Construction Company Construction Management	6,283	53%	6	0%	0	0%	589	5%	505	4%	0	0%	983	8%	8,366	71%	3,380	29%	11,746	29	63%	17	37%	46
Tier II	Almar Plumbing Plumbing	3,230	27%	0	0%	0	0%	974	8%	504	4%	0	0%	0	0%	4,708	40%	7,139	60%	11,847	14	33%	28	67%	42
	Cives Steel Company Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Island International Enterprises SFP	2,238	94%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,238	94%	148	6%	2,386	5	71%	2	29%	7
	Roger & Sons Concrete	2,073	29%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,073	29%	5,090	71%	7,163	35	40%	53	60%	88
	Safway Atlantic Hoisting & Public Protection	684	71%	0	0%	0	0%	0	0%	8	1%	0	0%	0	0%	692	72%	275	28%	966	26	59%	18	41%	44
	Zwicker Electric Company Electrical	5,914	21%	0	0%	0	0%	0	0%	614	2%	0	0%	0	0%	6,528	23%	21,749	77%	28,277	24	29%	58	71%	82
	First Women's Fire Systems Fire Protection	1,104	25%	0	0%	0	0%	0	0%	176	4%	0	0%	0	0%	1,280	30%	3,054	70%	4,334	3	30%	7	70%	10
	United Structural Works Misc. Metals	1,355	39%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,355	39%	2,091	61%	3,446	7	39%	11	61%	18
	Wolkow Braker Roofing & Waterproofing	6,294	74%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,294	74%	2,176	26%	8,470	18	64%	10	36%	28
	F.W. Sims HVAC AG Piping	3,580	17%	208	1%	0	0%	0	0%	0	0%	0	0%	0	0%	3,788	18%	17,477	82%	21,265	15	18%	70	82%	85
	PJP Installers Inc HVAC Site 7 Airside	222	90%	0	0%	0	0%	0	0%	24	10%	0	0%	0	0%	246	100%	0	0%	246	7	100%	0	0%	7
	Post Road Iron Works Iron Works	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	37	100%	37	0	0%	3	100%	3
	Rad & D'Aprile Masonry	444	42%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	444	42%	610	58%	1,054	5	63%	3	38%	8
	Heritage Mechanical HVAC	8,548	63%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,548	63%	5,001	37%	13,548	28	62%	17	38%	45
	Allran Electric Fire Alarm	2,792	42%	0	0%	0	0%	0	0%	0	0%	0	0%	136	2%	2,928	44%	3,678	56%	6,606	10	42%	14	58%	24
	PJ Mechanical HVAC	5,235	80%	0	0%	0	0%	201	3%	0	0%	0	0%	0	0%	5,436	83%	1,119	17%	6,555	19	83%	4	17%	23
	Curtis Partition Drywall	12,706	64%	224	1%	307	2%	382	2%	661	3%	195	1%	0	0%	14,474	73%	5,335	27%	19,809	56	70%	24	30%	80
	Concrete Industries Early Sitemap	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Bamco, Inc. Metal Wall Panels	1,006	22%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,006	22%	3,492	78%	4,498	7	33%	14	67%	21
	Champion Metal & Glass Ornamental Metals	8	4%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	4%	183	96%	191	1	17%	5	83%	6
	Egg Electric Inc. Electrical	6,277	33%	0	0%	120	1%	800	4%	0	0%	472	3%	0	0%	7,669	41%	11,133	59%	18,801	30	44%	38	56%	68
	Jacobson & Company, Inc. Ornamental Metals	4,843	34%	0	0%	0	0%	378	3%	479	3%	0	0%	0	0%	5,700	40%	8,393	60%	14,093	23	44%	29	56%	52
	Mamais Construction Construction	413	96%	0	0%	0	0%	0	0%	15	3%	0	0%	0	0%	428	99%	4	1%	432	7	88%	1	13%	8
	Transel Elevator, Inc. Elevators	3,433	43%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,433	43%	4,469	57%	7,902	12	40%	18	60%	30
	Spectrum Painting Resinous Flooring	237	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	237	100%	0	0%	237	2	100%	0	0%	2
	Schneider Electric Electrical	304	27%	312	28%	0	0%	0	0%	0	0%	0	0%	0	0%	616	55%	507	45%	1,123	2	25%	6	75%	8
	Unity Electric Electrical	3,291	31%	0	0%	536	5%	624	6%	536	5%	0	0%	144	1%	5,131	49%	5,374	51%	10,505	12	44%	15	56%	27
	JEM Architecturals Architects	541	28%	0	0%	0	0%	0	0%	58	3%	0	0%	0	0%	599	31%	1,350	69%	1,949	3	38%	5	63%	8
	Garcia Marble & Tile Stone masons	152	50%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	152	50%	153	50%	305	1	33%	2	67%	3
	Sherland & Farrington Architects	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	40	100%	40	0	0%	1	100%	1
Total Hours		83,205		750		963		3,947		3,580		667		1,263		94,374		113,414		207,788	401		472		873
Overall % of Total		40%		0%		0%		2%		2%		0%		1%		45%		55%		100%	46%		54%		100%

* Denotes active contractors
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Open Space Large Square

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 09/30/2020
As of :	11/12/2020

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount												
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#	% ¹									
Tier I (Direct)	Kelco Construction General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
* Tier II		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
*		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
*		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End

GC/CM:	Kelco Construction
Date Range:	7/1/2020 - 09/30/2020
As of :	11/12/2020

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Headcount										
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#	% ¹							
Tier I (Direct)	Kelco Construction General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
* Tier II		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
*		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
*		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%		
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount